







montoni w Common W No. 1 M. D. F. ER 2, 2013

'Take back City Hall, forum told

Mayoral candidates spar over policies in front of 400 people









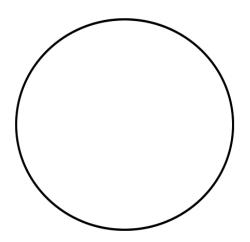




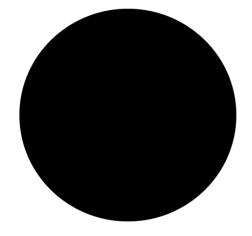


ROLE SEPARATION

ADMINISTRATION



POLITICAL







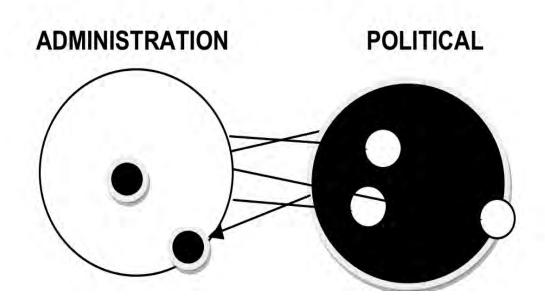
Can you think of ways that Administration enters the political realm? = POLITICO

Can you think of ways that the Board/Council enters the

administrative realm? = ADMINISTRIVIA



ROLE CONFUSION

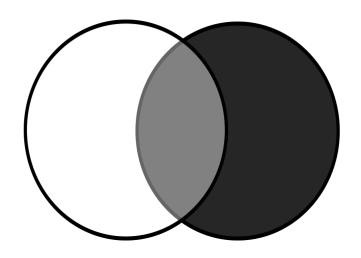




ROLE COLLABORATION

ADMINISTRATION

POLITICAL





THE CORE FUNCTIONS pg. 1

POLITICAL

STRATEGIC DIRECTION

Goals Priorities

Vision

Values

Mission

Success Indicators

POLICY CHOICES

Legislation

Budget

Policy

Contracts

Procedures

Practices

SYSTEMS COORDINATION

Personnel

Information

Financial

Resource Coordination

Work Programs

SERVICE DELIVERY

Schedules

Technology

Program Details

Action Plans

Customer Service

ADMINISTRATIVE



Homework - THE CHECK-UP section 2

- 1...political and administrative roles & responsibilities.
- 2. ..develop and achieve strategic directions.
- 3. ..develop a smooth transition of **plans into action.**
- 4. ..monitor and recognize performance.
- 5. Facilitation of a positive organizational environment.
- 6. ..efficient use of organizational resources.
- 7. ..complete information to arrive at **good decisions**.
- 8...attention to internal and external communication.
- 9. Respect for diverse opinions.
- 10. ..stability while addressing changing conditions
- 11. Evaluation of service delivery.
- 12. Maintenance of external relations and partnerships.





A Check-up

WHAT WORKS WELL

- Town Hall meetings
- Agency Relations
- •Mayor leader & patience
- Council communication
- Good staff team
- Improved staff attitude change
- Everyone gets to participate
- Increased confidence in staff
- Good mix of skills on council
- Seeking public opinion

AREAS FOR ATTENTION

- Tendering process
- More casual time for strategizing
- Red tape in planning
- Strategic Plan update
- Ensuring realistic expectations
- Balance council workload
- Regional Fire services
- Clarify Deputy mayor role
- Getting ideas to action
- Better Council referrals to staff



STRATEGIES: Proactive & Reactive

1. Strategic Discussions – "Improving opportunities for strategic dialogue". We need time for discussing emerging strategic topics to ensure Council and subsequently staff is clear on the nature of the issues.

Follow-Up — Review CoW agenda
Use of the Request for Direction format
Schedule regular CoW meetings.



