

# Shaping our Future: What FCM programs and advocacy mean for you

Association of Manitoba Municipalities Conference

November 29, 2023

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## Presentation Outline

- 1) FCM: Who we are
- 2) Municipal Growth Framework
- 3) Green Municipal Fund overview
- 4) Municipal Asset Management Program overview
- 5) Q&A



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## FCM: Who we are

The **national voice** of Canada's municipal order of government:

- **2,100 member municipalities** in every part of Canada
- Nearly 80% are **rural, remote and northern communities**
- Our members represent **more than 92% of Canadians**



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## FCM: What we do

1. Unite local governments of all sizes
2. Shape the national agenda for the benefit of municipalities and their residents
3. Connect local leaders through events like our Annual Conference – next year June 6-9 in Calgary
4. Build local capacity



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## Our vision

We work towards a future in which  
Canadians live in municipalities that:



- ▶ Are **full partners** with the Federal, Provincial/Territorial governments in addressing national priorities;



- ▶ Are **empowered** with legislative and fiscal tools that recognize the autonomy of modern communities and cities; and



- ▶ Have **enhanced capacity** to develop local solutions to national priorities.

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## FCM delivers results

- ✓ Canada's first **National Adaptation Strategy**
- ✓ **530 million invested in Green Municipal Fund (GMF)** for climate adaptation and resilient infrastructure projects
- ✓ **Two-time doubling of the Canada Community-Building Fund :** Direct, predictable infrastructure funding for municipalities of all sizes (budgets 2019 and 2021)
- ✓ **\$4.3 billion in federal emergency operating support** for all municipalities during COVID.
- ✓ Canada's first-ever **National Housing Strategy**
  - ✓ Rapid Housing Initiative
  - ✓ Housing Accelerator Fund
  - ✓ Urban, Rural and Remote Indigenous Housing Strategy



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## For a municipal growth framework

Canada is growing. We need a modernized municipal growth framework to provide municipalities with predictable sources of revenue that increase alongside population and economic growth, enabling communities to prosper.

- ✓ Local governments receive less than 10 cents of every tax dollar collected, while having to maintain more than 60% of public infrastructure.
- ✓ Communities need to be empowered to address new challenges like housing, climate change, mental health, and the vital local services Canadians depend on.

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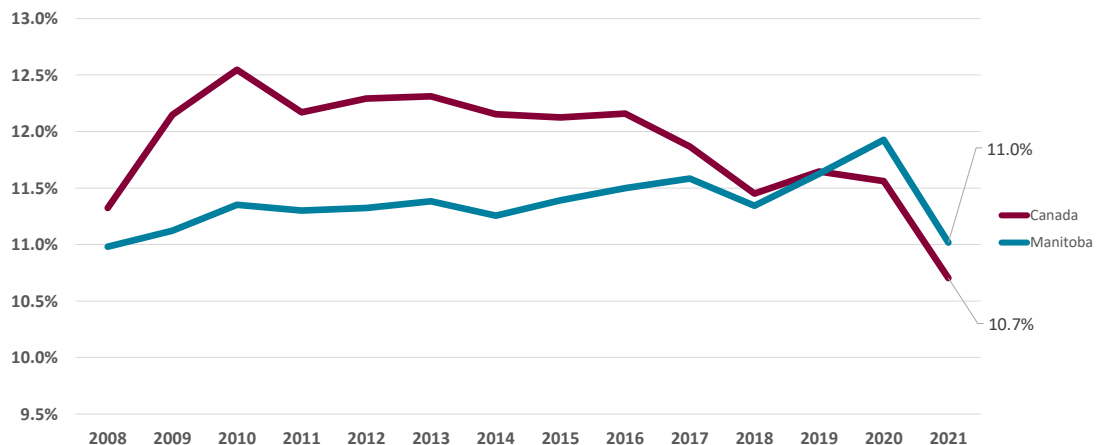
## Municipal Finance 101

### Balanced municipal budgets

- Balanced budgets and reserves do not mean “Everything is OK”
- Municipalities are generally required to balance annual operating budgets.
- Municipal budgets are generally a statement of “what will be done” and not necessarily an indication of “what needs to be done.”

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## The Local Piece of the Pie in Canada vs. Manitoba

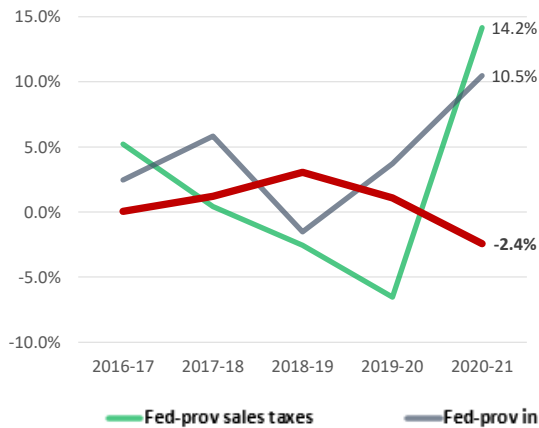


Local government share of consolidated government tax revenue, 1990 to 2021

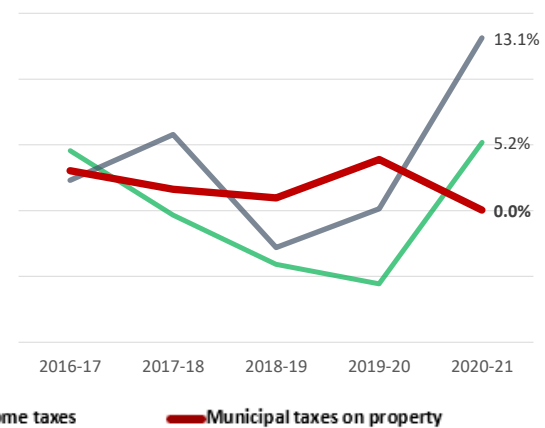
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## Federal/Provincial vs. Municipal Tax Changes

Canada-wide



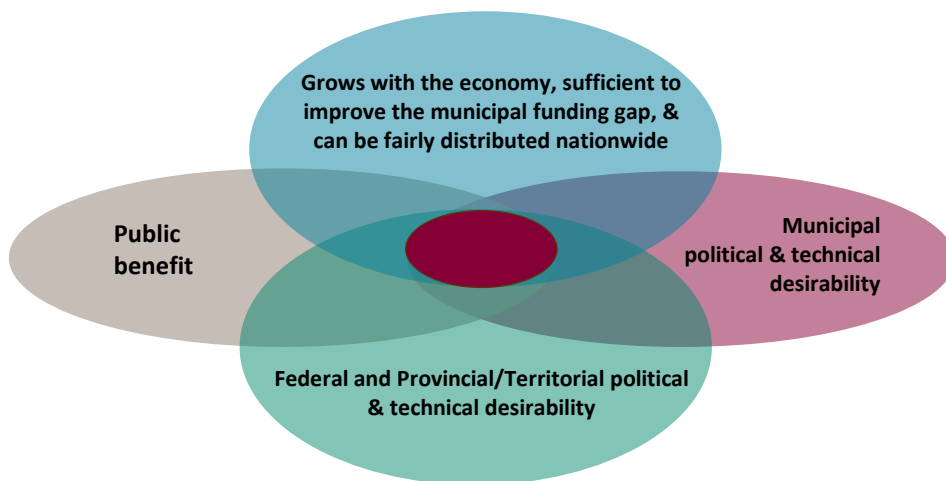
Manitoba only



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## Evaluating Solutions

A workable solution must be sensitive to these four categories of attributes:

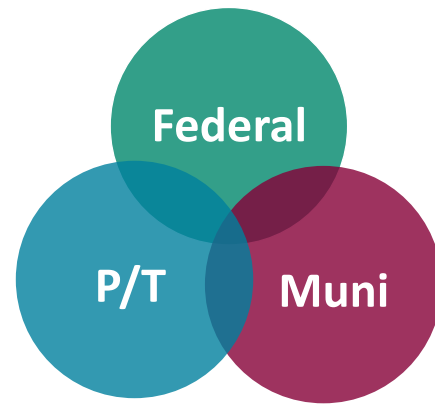


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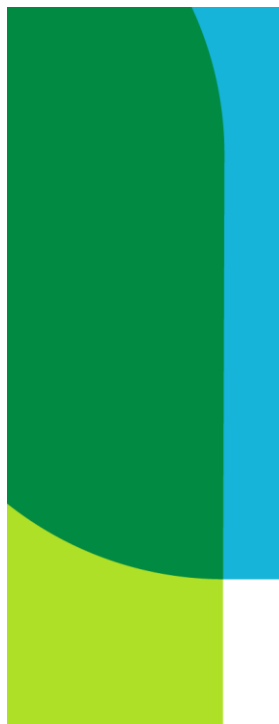
## A modern relationship

- A new growth framework: empowering local leaders  
(e.g. permanent GTF boost)
- Modern relationship: a seat at the nation-building table
- Ideas that provide **local solutions to national challenges** for a better life for all Canadians.



Modern relationship

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# Investing in YOUR community's future

A program of  
**FCM**

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## Green Municipal Fund (GMF)

A **\$1.6 billion** program funded by the Government of Canada and delivered by the Federation of Canadian Municipalities.



**2.87 mil.**

tonnes of greenhouse gases avoided

**2,100**

projects approved

**\$1.45 B**

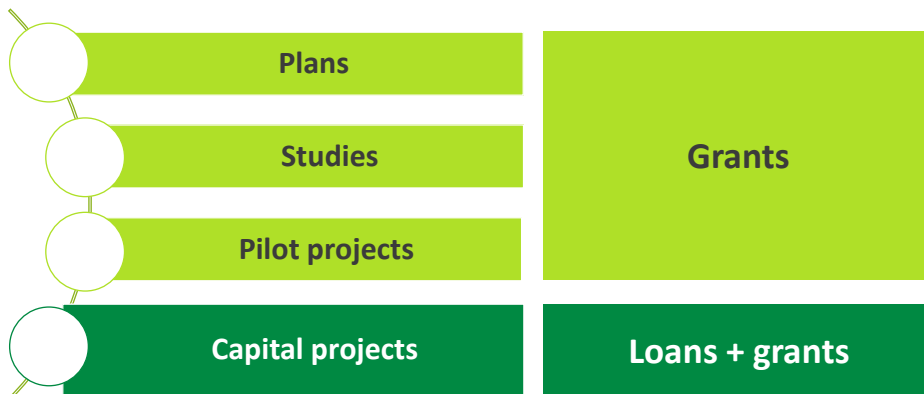
worth of approved projects



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## Funding opportunities

Funding can cover from 50 % to 80 % of eligible project costs.



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# GMF Strategic plan 2023-2026



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## Renewed Offer

**Feasibility studies & Capital projects**



**Sustainable Municipal Buildings**



**Community Energy Systems**



**Organic Waste to Energy**



**Municipal Fleet Electrification**

**Early 2024**

**Cohorts  
(Plan, Studies and Pilots  
+ Capacity Building)**



**Circular food systems**



**Integrated land use planning**

**Still in development**

**Highly innovative projects:  
Plans, Feasibility studies, Pilots & Capital projects**



**Local Net Zero Transformation**

**Early 2024**

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# Energy – Additional Funding Offers

Thanks to the \$950 million from the Federal Budget 2019.

**Community Efficiency  
Financing (CEF)**



**Sustainable Affordable  
Housing (SAH)**



**Community Buildings  
Retrofit (CBR)**



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## Community Efficiency Funding (CEF)

Helps municipalities create, launch and expand innovative financing programs for home energy projects.



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# CEF Funding Opportunities

PROJECT STAGE		FUNDING OFFER*
STUDY	FEASIBILITY	• <b>Grant</b> up to \$175,000
	PROGRAM DESIGN	• <b>Grant</b> up to \$175,000
CAPITAL	PILOT PROGRAM	• <b>Grant</b> up to \$500,000
	LOAN	• <b>Financing</b> up to \$10 million • <b>Grant</b> up to 50% of loan
	CREDIT ENHANCEMENT (MINIMUM 5:1 LEVERAGE RATIO)	• <b>Credit enhancement</b> up to \$2 million • 5:1 ratio (private capital: credit enhancement) • <b>Grant</b> up to \$5 million
STUDY	EVALUATION	• <b>Grant</b> up to \$175,000



*\*CEF's total funding can cover up to 80% of eligible costs, with the exception of pilots, for which GMF funding may cover up to 50% of eligible costs.*



# Sustainable Affordable Housing (SAH)

Offers support to local affordable housing providers – including municipal, not-for-profit organizations and housing co-ops – to retrofit existing affordable housing units, or construct energy efficient new builds that emit lower GHG emissions.



# SAH Funding Opportunities

PROJECT STAGE	Funding offer
PLANNING	<ul style="list-style-type: none"><li>• <b>Grant</b> up to \$25,000</li><li>• Up to 80% of eligible costs</li></ul>
STUDY	<ul style="list-style-type: none"><li>• <b>Grant</b> up to \$175,000</li><li>• Up to 50% of eligible costs</li></ul>
PILOT PROJECT	<ul style="list-style-type: none"><li>• <b>Grant</b> up to \$500,000</li><li>• Up to 80% of eligible costs</li></ul>
CAPITAL: RETROFIT (MINIMUM 25% ENERGY IMPROVEMENT)	<ul style="list-style-type: none"><li>• <b>Financing</b> up to \$10 million</li><li>• Up to 80% of eligible total project costs</li><li>• Grant based on energy performance</li><li>• <b>Grants</b> are 25% to 50% of GMF funded amount</li></ul>
CAPITAL: NEW BUILD (NZE/NZER)	<ul style="list-style-type: none"><li>• <b>Financing</b> up to \$10 million</li><li>• Up to 20% of eligible total project costs</li><li>• <b>Grants</b> are 50% of GMF funded amount</li></ul>

# Community Buildings Retrofit (CBR)

Helps municipalities optimize the energy performance of community buildings and reduce GHG emissions.

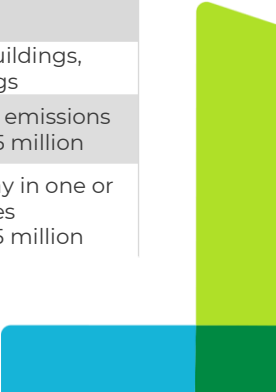


# CBR Funding Opportunities

PROJECT STAGE		FUNDING OFFER*
IMPROVE & IDEATE	BUILDING ENERGY MONITORING & ANALYSIS	• <b>Grant</b> up to \$25,000
	BUILDING COMMISSIONING	• <b>Grant</b> up to \$55,000
STUDY	GHG REDUCTION PATHWAY	• <b>Grant</b> up to \$65,000 for single buildings, \$200,000 for portfolio of buildings
CAPITAL PROJECT	GHG IMPACT RETROFIT	• Minimum 30% reduction in GHG emissions • <b>Financing</b> (loan + grant) up to \$5 million
	GHG REDUCTION PATHWAY RETROFIT	• Supports GHG reduction pathway in one or more buildings at different Stages • <b>Financing</b> (loan + grant) up to \$5 million



*\*CBR's total funding can cover up to 80% of eligible costs, with the exception of building commissioning, for which GMF funding may cover up to 60% of eligible costs*



## Local Leadership on Climate Adaptation (LLCA)

**\$530 million**

Funding for **1400+ initiatives**

by **2030-2031**





# Local Leadership on Climate Adaptation (LLCA)



*Municipalities will be able to choose the track that better suits their needs.*

**Track 1** – Planning for climate change  
Aug/Sep 2024

**Track 2** – Adapting to climate change  
Spring 2024

**Track 3** – Crowding in private capital for adaptation  
In development

## Support every step of the way

Dedicated Outreach team to help clients :







# Municipal Asset Management Program Update

AMM 2023

A program of  
**FCM**

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## Municipal Asset Management Program

2016 - 2024

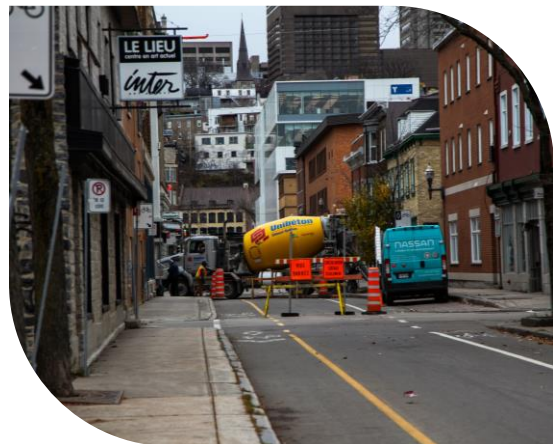
\$110M over 8 years

Infrastructure investment decisions are being made through stronger **asset management** practices, using reliable data.

**Canada**

**FCM** FEDERATION  
OF CANADIAN  
MUNICIPALITIES

FÉDÉRATION  
CANADIENNE DES  
MUNICIPALITÉS

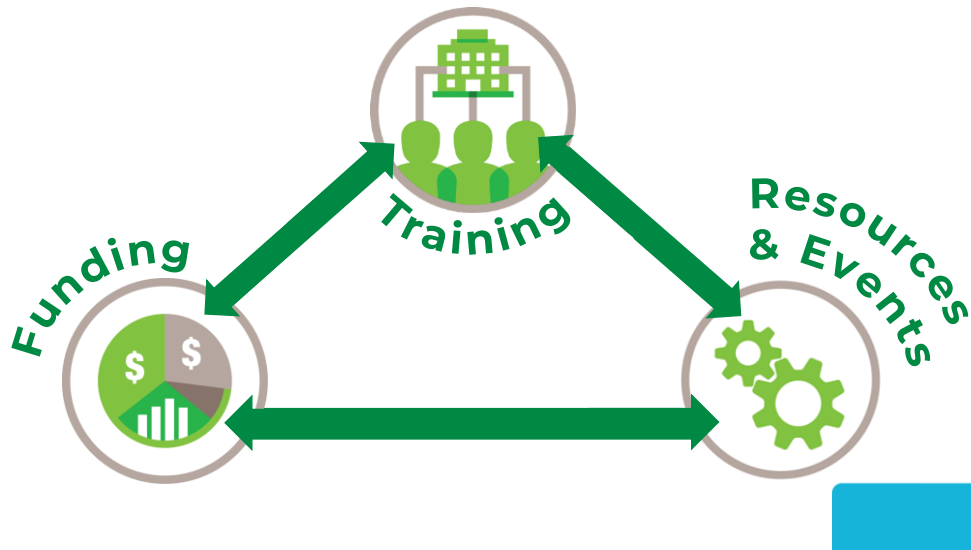


This initiative is offered through the Municipal Asset Management Program, which is delivered by the Federation of Canadian Municipalities and funded by the Government of Canada.



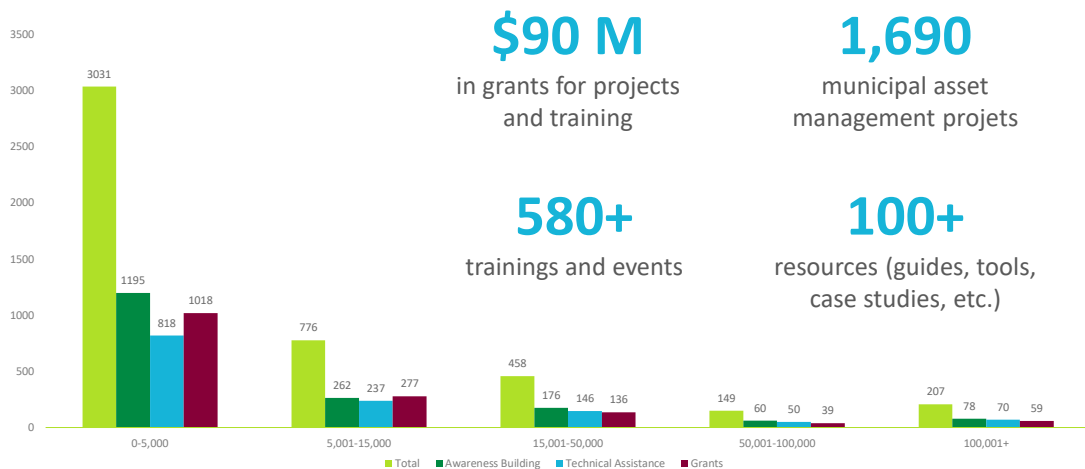
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## What has MAMP offered?



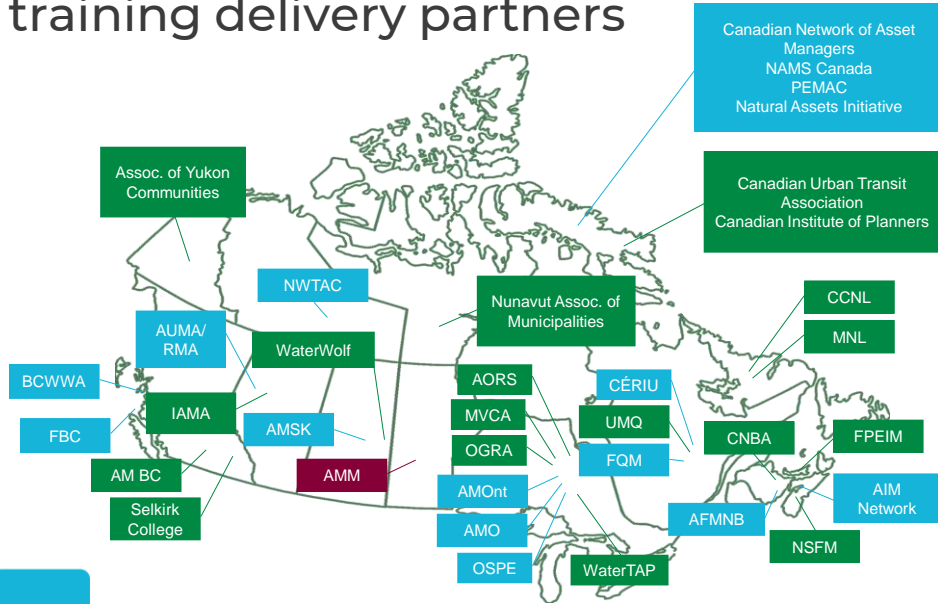
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## MAMP's national reach



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## Our training delivery partners



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## Manitoba's asset management progress

# 800

Participants reached to date through partner activities

# 58%

Of MB municipalities increased in at least one competency on the AMRS

# 122

Municipalities reached in Manitoba through partner activities

# \$4.1 million

Of approved Manitoba grants through 98 projects

## Brandon, MB

# 10

Participants to technical assistance training in Round 4!

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## Village of Dunnottar, MB

Population: 763

Received a \$23,944 grant from MAMP in 2019 to collect data and conduct a risk assessment on existing assets and formalize their asset management plan and policy.

“Council is using this precise, organized inventory of our assets to set policy and make budget decisions. In fact, our new 10-year capital budget is more robust and focused because it is based on the plan. The budget and the plan give us confidence that we will be able to sustain the level of services our residents expect.”

- Janice Thevenot, CAO



Source: Village of Dunnottar

- ✓ A comprehensive asset management plan that was the impetus for a new 10-year capital budget, both of which have been adopted by Council
- ✓ Greater appreciation of the value of formal asset management and long-term financial planning
- ✓ A consistent approach to asset planning and aligning its priorities with short- and long-term municipal objectives

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## Key resources



### Asset management resource library

- Online library of best-in-class resources
- Curated collection of links to guides, case studies, templates and more, all aimed at helping you implement good asset management practices.



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## Key resources



### **Resource: How to implement asset management in your municipality**

- Collection of tools to help you move from planning to practice.
- Tools to assess your municipality's asset management practices and identify areas for improvement.



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## Key resources

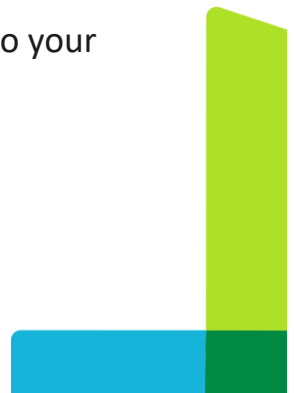


### **Tools: Starting the asset management conversation in your municipality**

- Ready to use presentation
- Utilize this ready-to-use presentation to raise awareness to your municipal council and elected officials on the ways asset management is beneficial to your community.



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## Training opportunities



### Asset management training

Courses and training for municipal staff and elected officials



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## Stay Connected



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**Sign up for asset management training**  
National and provincial opportunities



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