

ACTIONABLE LEADERSHIP

FALL CONVENTION

**NOVEMBER 22-23, 2021
RBC CONVENTION CENTRE
WINNIPEG**



**ASSOCIATION OF
MANITOBA
MUNICIPALITIES**



CONVENTION HANDBOOK

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ASSOCIATION OF MANITOBA MUNICIPALITIES
1910 Saskatchewan Avenue West, Portage la Prairie, Manitoba R1N 0P1

Phone: (204) 857-8666 E-mail: amm@amm.mb.ca
Web site: www.amm.mb.ca

HOW TO PARTICIPATE

The RBC Convention Centre has your safety front of mind and their staff have been hard at work to help make your experience at AMM's first in person event in over 21 months, safe and comfortable. Your cooperation, patience and respect for your fellow delegates, exhibitors and Convention Centre staff is appreciated.

IMPORTANT DETAILS – PLEASE READ

HEALTH & SAFETY

- **REQUIRED** - photo ID and Manitoba Vaccination Card/digital code to be shown by all event participants at key entry points.
- All the event rooms and high-touch surfaces are regularly cleaned and disinfected.
- **REQUIRED** - Face masks covering the mouth and nose are mandatory for all guests while in the RBC Convention Centre. Your mask **MUST REMAIN ON** while moving throughout the Convention Centre, **EVEN while seated and ONLY TEMPORARILY removed when consuming food/beverage**. Please respect this policy so RBC / AMM Staff / Other Delegates do not have to address the situation.
- Please remember to clean your hands and practice good respiratory etiquette. Hand sanitizer dispensers are conveniently located throughout the facility.
- If you are sick or think they might be sick, even though you are vaccinated, you should not be spending time in person with others – Please Stay Home.

ATTENDING in PERSON

- When you come into the Convention Centre, have your wristband on, your photo ID and your Manitoba Vaccination Card/digital code ready to be checked. You will receive a wristband, from the convention centre staff at the check point, that will indicate that your ID/card/code has been checked previously.
- Head to the York Ballroom and select a table as your council's home-base for both days. Complimentary face masks and Convention handbooks will be on tables, be sure you get one of each!

VOTING

- If you are eligible to vote, you will have been sent a link to log into the Resolutions voting page with your mobile device.
- **ENSURE** your device is fully charged! All elected officials and Chief Administrative Officers, who sent in required individual email addresses, have voting privileges.

HOW TO PARTICIPATE

- DOTS will be onsite and available for questions.

CODE OF CONDUCT

- While you require your mobile phone to vote on Resolutions, when sessions are on, please hold your conversations in the hallway and turn off your mobile phone or put it on a silent/vibrate setting.
- If you are sick or think they might be sick, even though you are vaccinated, you should not be spending time in person with others – Please Stay Home.

ADMINISTRATIVE ITEMS

- Dozens of displayers will be waiting to show you their great products and services available to municipalities. Take a look at the floor plan and displayer listing in this handbook to help you map out your journey through the Display Area.
- Keep an eye on the screens in the main plenary room for a constant, visual reminder of what's happening each day. Any changes to the agenda will be shown on these screens, too.
- Refreshments will be available in the York Lobby and Trade Show area, on Monday and in the York Lobby on Tuesday.
- Take the opportunity to get out in the fresh air during the lunch breaks and visit the many restaurants and cafés around the RBC Convention Centre – they are ready to welcome you to their establishments!
- Registered delegates are automatically entered into the Sponsored Prize Draw and the Grand Prize. Delegates do not need to be in attendance to claim the prize.
- AMM staff will be available to help you at any given time throughout the Convention. If you have any questions, please visit the Delegate Registration area, Third Floor concourse on Monday and 1st Floor concourse on Tuesday, and a staff member will be pleased to assist you.

GALA

- **REQUIRED** - You must present your pre-ordered ticket to gain entry to the Gala Evening, November 22, Hall C, 3rd floor south.

MESSAGES



A Message from
KAM BLIGHT
PRESIDENT OF THE
ASSOCIATION OF MANITOBA MUNICIPALITIES

On behalf of the Association of Manitoba Municipalities (AMM) Board of Directors, welcome to Winnipeg for the AMM 2021 Fall Convention.

I am thrilled that the AMM is able to offer our members an in-person Convention experience for the first time in two years. Although we, along with most other organizations, have become adept at hosting meetings and events on the Zoom platform, nothing compares to face-to-face

interaction with your peers - even while wearing a mask.

You will hear municipal, provincial and federal leaders over the coming days, and have the opportunity to ask direct questions of Cabinet during the Ministerial Forum. We are all looking forward to having an in-person resolution session again - there is sure to be some healthy debate! We've lined up a number of keynote speakers to provide education and motivation, and also scheduled a special panel discussion titled "Emerging Stronger from the COVID-19 Pandemic".

In other words, we have packed a full Convention experience into two short days.

Holding virtual events over the past two years means this year is also the first Display Area we've been able to showcase in some time. Our Display Area sold out in record time this year, which tells me suppliers are eager to meet with you and discuss their many offerings to help your municipality become more efficient and save your ratepayers money. Please make time to visit the Display Area and chat with the displayers between 9:30 am and 4:30 pm on Monday.

Our Gala evening on Monday includes a wonderful meal, the chance to unwind amongst your peers, and some lighthearted entertainment by Manitoba's own Big Daddy Tazz.

Convention is a time to come together as elected officials, colleagues, and friends. After the past year and a half, these words are truer than ever. Throughout the pandemic, the AMM has supported our members to the best of our ability, but I know I speak for our board of directors and staff when I say that nothing beats welcoming you in person to our biggest annual event.

I am so looking forward to seeing you all.

Enjoy your 2021 Fall Convention!

A stylized, handwritten signature in blue ink, consisting of several loops and a long horizontal stroke extending to the right.



A Message from The Honourable
HEATHER STEFANSON
PREMIER OF THE PROVINCE OF MANITOBA

On behalf of all Manitobans, I am thrilled to welcome everyone attending the 2021 Association of Manitoba Municipalities (AMM) Annual Convention in Winnipeg and virtually.

This year's theme of 'Actionable Leadership' is timely and necessary as all elected officials anticipate getting to a post-pandemic world. All levels of government have been challenged in new ways by this pandemic, and it is important to ensure that good leadership shines through and helps our economy get back on track.

This year's theme reminds us of how critical it is as elected officials to come together in times of crisis and to work together for the safety of the populations we collectively serve. The COVID-19 pandemic is something we will all learn from for years to come.

I join all Manitobans in expressing my appreciation and admiration for the Association of Manitoba Municipalities, and all municipal leaders in our province. Your leadership and commitment to creating stronger, more prosperous communities in our province is integral to Manitoba's growth and success. I have confidence that together, we can ensure a brighter future for all who live in this great province.



A handwritten signature in blue ink that reads "Heather Stefanson".



A Message from the Honourable
JANICE C. FILMON, C.M., O.M.
LIEUTENANT GOVERNOR OF MANITOBA

As the Queen's representative in Manitoba, I am pleased to welcome the delegates, organizers, volunteers, and sponsors to this hybrid edition of the Association of Manitoba Municipalities' (AMM) Annual Convention.

This year's conference theme – Actionable Leadership – celebrates the organization's long history of service to its members, as well as the important contributions made by each municipality to the well-being and development of their communities, thereby strengthening our entire province.

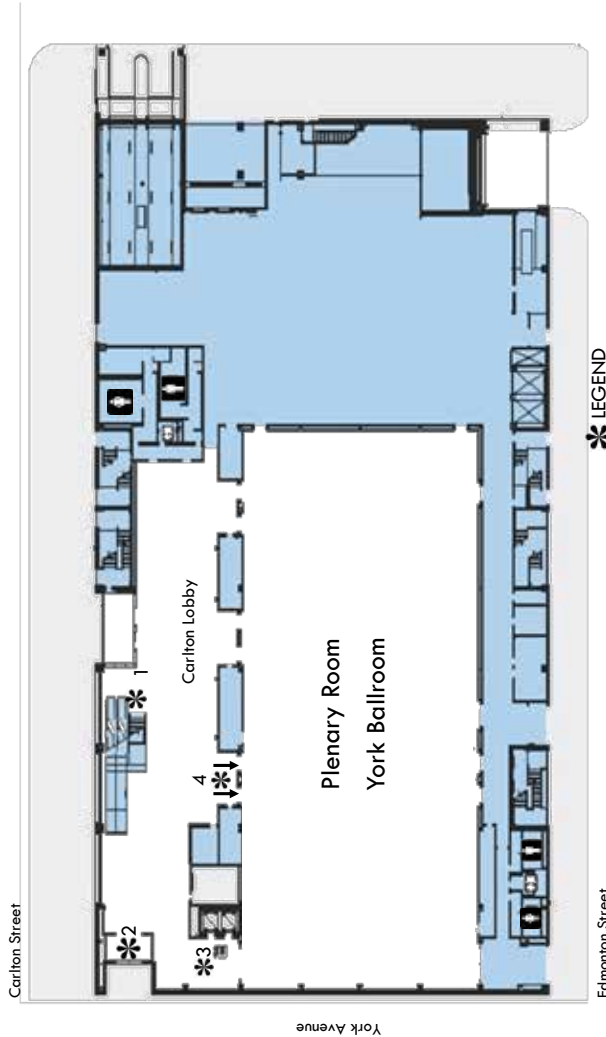
The unique combination of virtual and in-person attendance by delegates is just one example of your members' creative and cooperative approach to addressing issues of mutual interest.

I commend the AMM board of directors, staff, and members for your shared commitment to provincial public service and important advocacy role on behalf of your network of members. Your work is making a difference in the lives of our citizens today, and for years to come. I wish you continued success.

A handwritten signature in black ink that reads "Janice Filmon".

RBC CONVENTION CENTRE FLOOR PLAN

Ground Floor
South Building

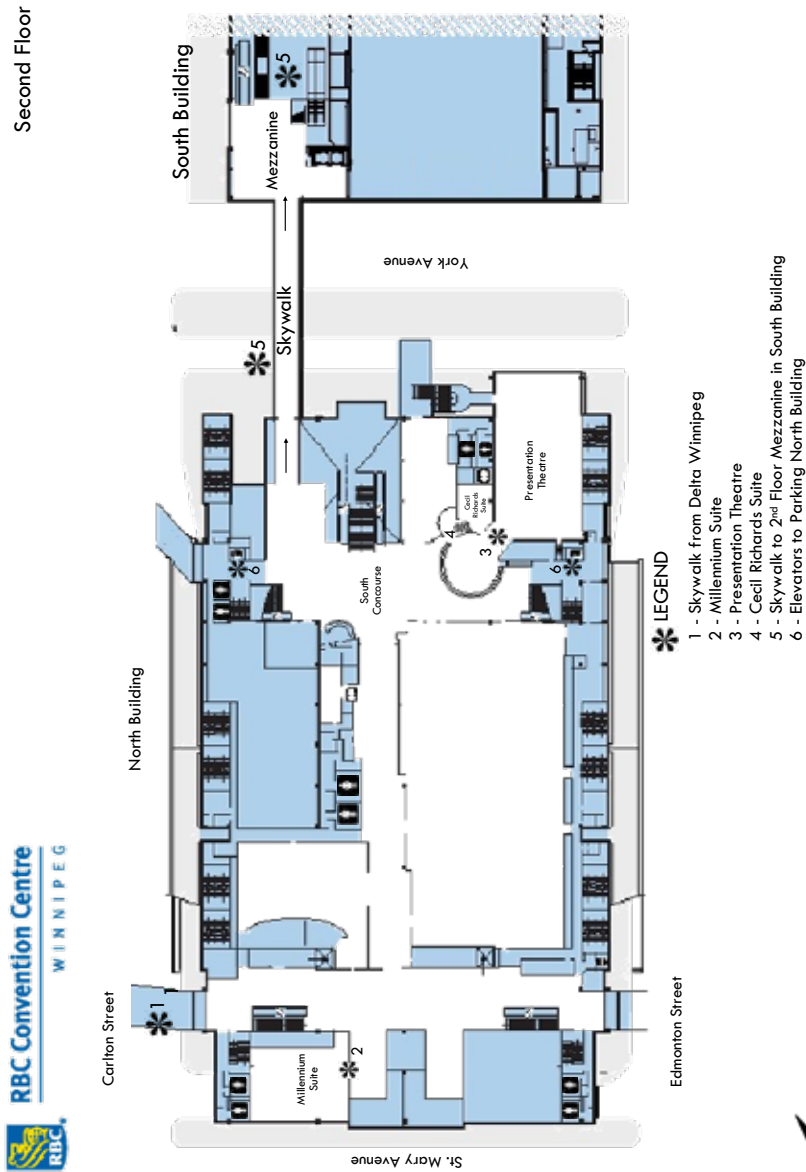


LEGEND

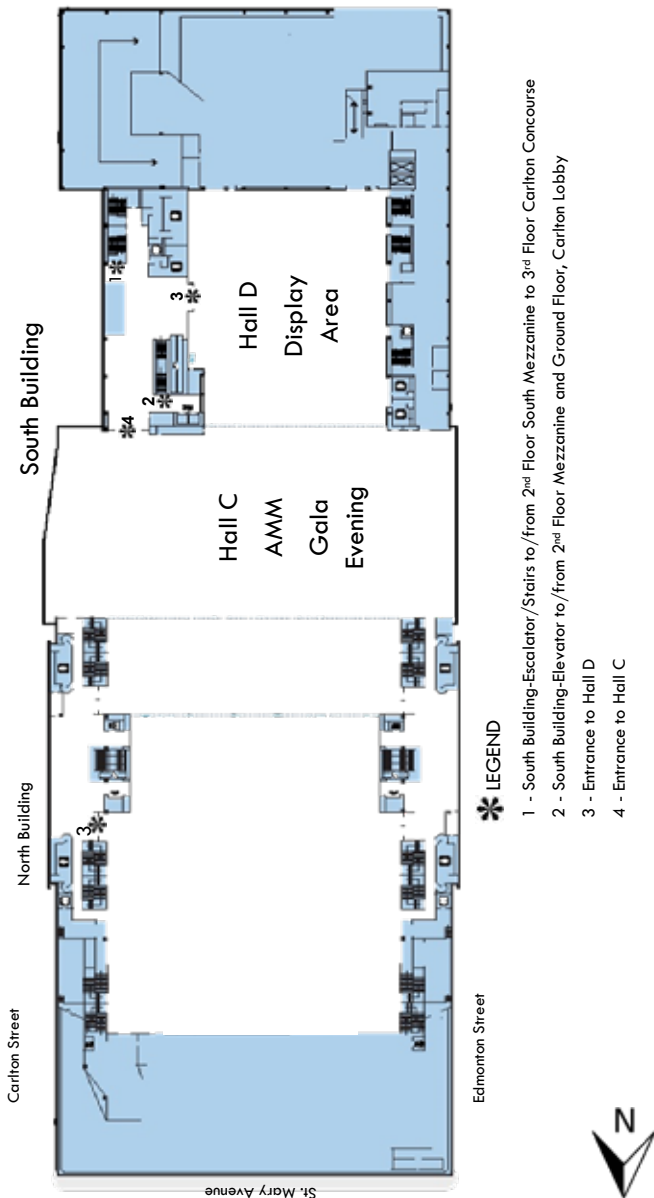
- 1 - Escalator, Stairs to/from 2nd Floor Mezzanine
- 2 - Street Entrance from York Avenue
- 3 - Elevator to/from 2nd Floor Mezzanine, 3rd Floor Carlton Concourse
- 4 - Entrance to York Ballroom



RBC CONVENTION CENTRE FLOOR PLAN



RBC CONVENTION CENTRE FLOOR PLAN



AMM IMPORTANT DATES

Please note these dates are subject to change.

2022

Spring Convention*
April 19 to 21
Keystone Centre, Brandon

Fall Convention
November 21 to 23
RBC Convention Centre Winnipeg

2023

Spring Convention*
April 3 to 5
RBC Convention Centre Winnipeg

Fall Convention
November 28 to 30
Keystone Centre, Brandon

**Spring Convention includes the Mayors, Reeves & CAOs meetings on the first day, followed by two days of convention programming including the trade show.*

BOARD OF DIRECTORS

President
Reeve Kam Blight
RM of Portage la Prairie



Vice-President
Mayor Chris Ewen
RM of Ritchot



Vice-President
Reeve Brad Saluk
RM of Brokenhead



BY DISTRICT

WESTERN

Argyle, RM
Boissevain-Morton,
Municipality
Brandon, City
Brenda-Waskada,
Municipality
Carberry, Town
Cartwright-Roblin
Municipality
Cornwallis, RM
Deloraine-Winchester,
Municipality
Elton, RM
Glenboro-South Cypress,
Municipality
Grassland, Municipality
Killarney-Turtle Mountain,
Municipality
Melita, Town

Western Director
Councillor Rhonda Coupland
Municipality of Boissevain-Morton



Western Director
Mayor Stuart Olmstead
Town of Carberry



North Cypress-Langford,
Municipality
Oakland-Wawanesa,
Municipality
Pipestone, RM
Prairie Lakes, RM
Riverdale Municipality

Sifton, RM
Souris-Glenwood,
Municipality
Two Borders, Municipality
Virden, Town
Wallace-Woodworth, RM
Whitehead, RM

BOARD OF DIRECTORS

EASTERN

Alexander, RM
Beausejour, Town
Brokenhead, RM
De Salaberry, RM
East St. Paul, RM
Emerson-Franklin,
Municipality
Hanover, RM
La Broquerie, RM
Lac du Bonnet, RM
Lac du Bonnet, Town
Montcalm, RM
Morris, Town
Niverville, Town
Pinawa, LGD
Piney, RM
Powerview-Pine Falls, Town

Eastern Director
Reeve Loren Schinkel
RM of Lac du Bonnet



Reynolds, RM
Ritchot, RM
Ste. Anne, RM
Ste. Anne, Town
St. Clements, RM
St-Pierre-Jolys, Village

Eastern Director
Councillor Melanie Parent
RM of Piney



Springfield, RM
Steinbach, City
Stuartburn, RM
Taché, RM
Victoria Beach, RM
Whitemouth, RM

CENTRAL

Altona, Town
Carman, Town
Cartier, RM
Dufferin, RM
Grey, RM
Headingley, RM
Lorne, Municipality
Louise, Municipality
Macdonald, RM
Morden, City
Morris, RM
Norfolk Treherne,
Municipality
North Norfolk, Municipality
Pembina, Municipality

Central Director
Reeve Morris Olafson
RM of Stanley



Portage la Prairie, City
Portage la Prairie, RM
Rhineland, Municipality
Roland, RM

Central Director
Councillor Nancy Penner
City of Morden



Stanley, RM
Thompson, RM
Victoria, RM
Winkler, City

BOARD OF DIRECTORS

INTERLAKE

Arborg, Town
Armstrong, RM
Bifrost-Riverton, Municipality
Coldwell, RM
Dunnottar, Village
Fisher, RM
Gimli, RM
Grahamdale, RM
Rockwood, RM
Rosser, RM
St. Andrews, RM
St. François Xavier, RM
St. Laurent, RM
Selkirk, City

Interlake Director
Councillor Kelly Cook
City of Selkirk



Stonewall, Town
Teulon, Town
West Interlake, Municipality

Interlake Director
Reeve Cheryl Smith
RM of St. Laurent



West St. Paul, RM
Winnipeg Beach, Town
Woodlands, RM

MIDWESTERN

Clanwilliam-Erickson,
Municipality
Ellice-Archie, RM
Glenella-Lansdowne,
Municipality
Hamiota Municipality
Harrison Park, Municipality
Minnedosa, Town
Minto-Odanah, RM
Neepawa, Town
Oakview, RM
Prairie View Municipality
Riding Mountain West, RM
Rosedale, RM

Midwestern Director
Councillor Linda Little
Hamiota Municipality



Rosburn Municipality
Russell-Binscarth,
Municipality

Midwestern Director
Mayor Merv Starzyk
RM of Yellowhead



WestLake-Gladstone,
Municipality
Yellowhead, RM

BOARD OF DIRECTORS

NORTHERN

Churchill, Town
Flin Flon, City
Gillam, Town
Grand Rapids, Town
Leaf Rapids, Town
Lynn Lake, Town
Mystery Lake, LGD
Snow Lake, Town
The Pas, Town
Thompson, City

Northern Director
Councillor Karen MacKinnon
City of Flin Flon



Northern Director
Councillor Kathy Valentino
City of Thompson



PARKLAND

Alonsa, RM
Dauphin, City
Dauphin, RM
Ethelbert, Municipality
Gilbert Plains Municipality
Grandview Municipality
Roblin, Municipality
Kelsey, RM
Lakeshore, RM
McCreary, Municipality
Minitonas-Bowsman,
Municipality
Mossey River Municipality

Parkland Director
Councillor Jim Manchur
Gilbert Plains Municipality



Parkland Director
Reeve Ron Kostyshyn
Mossey River Municipality



Mountain, RM
Ste. Rose, Municipality
Swan River, Town

Swan Valley West,
Municipality



Councillor Jeff Browaty
City of Winnipeg

President Nettie Neudorf
Manitoba Municipal Administrators
Association



AMM STAFF



Denys Volkov

Executive Director

As Executive Director, Denys coordinates the overall activities and business affairs of the AMM. He liaises with senior officials from external organizations, the federal and provincial governments, municipalities and the media.



Linda Hargest

Director of Administration & Marketing

Linda manages the administrative and financial procedures for the AMM and the Trading Company. Linda is also responsible for overseeing Event and Education planning.



Nick Krawetz

Director of Policy & Communications

Nick coordinates and develops the advocacy activities of the AMM. Nick is also responsible for coordinating the resolutions process and the communication strategy of the AMM.



Stefanie Vieira

Senior Policy Analyst

Stefanie provides in-depth research and analysis of key municipal issues across provincial and federal departments. Stefanie drafts AMM position papers, provides content for the AMM magazine and assists with the AMM resolutions process.



Patti De Baets

Finance Coordinator

Patti is responsible for the invoicing and accounting of both the AMM and MTCML. She is also responsible for taking and shipping orders to municipalities.



Donna Belbin

Events Coordinator

Donna assists in the planning and organizing of the AMM Spring and Fall Conventions, June District Meetings, AMM Education Program, Mayors, Reeves and CAO meetings, Municipal District meetings, and other special events.



Ainsley Murdock

Client Relations Manager

Ainsley works with AMM members, vendors and suppliers to promote and administer the Canoe Procurement Program throughout the province.



Nanette Eserio

Administrative Assistant

Nanette's key responsibilities are to provide primary reception services, handle incoming and outgoing correspondence, event support and coordinate meetings between the AMM and stakeholders.

IN MEMORIAM

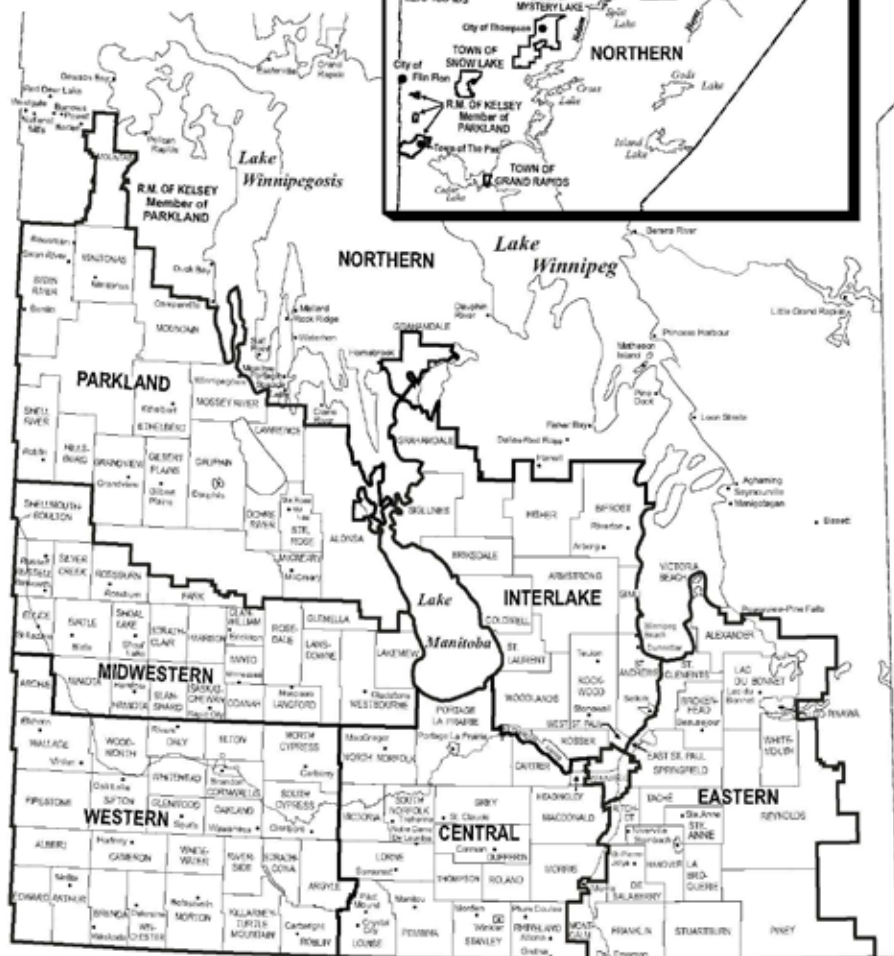
| | | | |
|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|
| William (Bill) Antoniwi RM of Rosburn Councillor 1976-1998/ 2010-2018 | Thomas Campbell RM of Albert Councillor/Reeve 1989-2002/ 2002-2014 | John Ewasko RM of Harrison Councillor 1968-1986 | Melvin Hoepfner RM of Stanley Reeve 1986-1998 |
| Marguerite Arnal RM of Grey CAO 1973-1978 | Earl Collins Town of Pilot Mound Councillor 1969-1972 | Ronald Forsman Town of Neepawa Councillor/Mayor 1981-1989/ 1996-2011 | Walter Huculak RM of Harrison Councillor 1961-1977 |
| Harlan Bestland RM of Macdonald Councillor 1992-1998 | Bob Davidson RM of Archie Councillor 2001-2003 | Barry Fraese RM of Morris Councillor 1998-2006/ 2010-2021 | James Perry Hurton Village of Glenboro Councillor/Mayor 1972-1973/ 1973-1977 |
| Merlyn Biloki RM of Rockwood Councillor 1975-1978/ 1983-1985 | Dave Didluck Municipality of Boissevain-Morton Councillor | Raymond Gagné Village of St-Pierre- Jolys Councillor 2018-2021 | Michelle Kaminski City of Dauphin Councillor 1995-1998 |
| Donald Bond RM of Rockwood Reeve 1978-1980 | Allen Dowhan City of Dauphin Councillor/Deputy Mayor/Mayor 1998-2021 | H. Grant Galbraith Town of Virden Councillor 1970-1971 | William Kozyra RM of Brokenhead Councillor/Reeve 1981-1989/ 1992-1995 |
| Paul Brant RM of Headingley Councillor 2010-2018 | Marcel Dufault RM of Grey Councillor 1986-1989 | Clement Gervais RM of Sifton Councillor 2015-2018 | Duane Lacoste Town of Minnedosa Mayor 2002-2010 |
| G. E. Brown Town of Pilot Mound Councillor 1972-1974 | Ernest Donald (Don) Dunfield RM of Dauphin Councillor 2014-2018 | Dwayne Hamilton RM of Argyle Councillor 1989-1998 | Rene Lacoste RM of La Broquerie Reeve 1971-1977 |
| Tom Buternowsky RM of Park Councillor 1976-1978 | Kerrie Dyck RM of Harrison Councillor 2010-2014 | Howard Hanson Town of Virden Councillor 1989-1990 | Dwain Lawless RM of Rosburn Reeve 1996-2001 |
| Ralph Campbell RM of Rockwood Councillor/Reeve 1969-1975/ 1980-1982 & 1976- 1977 | Ernie Esau RM of Grey Councillor 1995-1998 | Henry Harms Village of Crystal City Councillor 2000-2010 | Roger Lebeau RM of Argyle Councillor 1983-1991 |

IN MEMORIAM

| | | | |
|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| Stella Locker City of Thompson Councillor 1989-2014 | Ernest Pawluk RM of St. Andrews Councillor 1973-1982 | Kurt Schmidt RM of Glenella Reeve 1975-1995 | Stenson *Blair* Woods RM of Whitewater/ Municipality of Grassland Reeve/Councillor 1986-2020 |
| Ernie Malchuk RM of Harrison Reeve 1986-1998 | George Penner City of Steinbach Councillor 1972-1973/ 1973-1974 | Lou Schwindt Town of Oak Lake Mayor/Councillor 1986-1992/1994- 2004/2012-2014 | Shirley Wowryk Town of Shoal Lake/Rosburn Municipality CAO/Senior Administrator/ Acting CAO 2001-2008/ 2011-2021 |
| Keith McAuley RM of Archie Councillor 1993-2002 | Allan Polwarth Town of Souris Councillor 1999-2006 | Peter Skazyk RM of St. Andrews Councillor 1989-2002 | Erwin Yauck RM of Glenella Councillor 2009-2010 |
| Colleen McKee City of Flin Flon Councillor 2006-2020 | Doug Popkes RM of Lansdowne Councillor 1995-2014 | Mary Smith Town of Oak Lake/ RM of Sifton CAO 1995-2018 | Joe Zegalski RM of Rosburn Councillor 1998 |
| Margaret Mellor Town of Birtle Councillor 1990-1992 | Reginald (Reg) Rawlings Village of Glenboro Councillor 1950-1952 | Gary Stewart RM of Blanshard Councillor 2002-2014 | Larry Zurba RM of Mossey River Councillor/Reeve 1986-1994/2012- 2014 |
| James *Christopher* Mills Municipality of Grassland Councillor 2018-2021 | Shirley D. Richardson RM of Miniota Secretary-Treasurer 1974-1990 | Eric Towler RM of Springfield CAO 1976-2003 | |
| Chris Monk Town of Stonewall Councillor 1995-1998 | Pauline Riley Village of Winnipegosis Councillor 2010-2016 | Art Warkentine RM of Stanley Reeve 1977-1980 | |
| Barbara Nichol RM of Pembina Councillor 2000-2014 | Corey Roberts City of Brandon Councillor 2010-2014 | Ronald Weidenhamer RM of Winchester Councillor 1978-1984 | |
| Leonard Paramor RM of Lansdowne Councillor 1998-2010 | Wilfred Rogers RM of Archie Councillor 1990-2002 | Cecil Wilson Town of Stonewall Councillor 1992-1995 | |

DISTRICT MAP

**ASSOCIATION
of
MANITOBA
MUNICIPALITIES
DISTRICTS**



AGENDA - MONDAY

9:30 am to 4:30 pm Display Area Open
Hall D, 3rd Floor South, RBC Convention Centre

10:30 am to 3:00 pm Delegate Registration
Carlton Concourse, 3rd Floor South, RBC Convention Centre

All agenda take place in the York Ballroom, 1st Floor South, RBC Convention Centre

| | |
|----------|-----------------------------------------------------------------------------|
| 9:00 am | Welcome Ceremony |
| 9:15 am | Ministerial Forum |
| 10:30 am | AMM President's Address Kam Blight, Reeve, RM of Portage la Prairie |
| 10:45 am | Provincial Address The Honourable Heather Stefanson, Premier of Manitoba |
| 11:00 am | Display Area Showcase |
| 12:00 pm | Lunch Break - Everyone on their own |
| 1:15 pm | Greetings from Special Guests |
| 1:30 pm | Who's Driving the Grader? Ian McCormack, Strategic Steps |
| 2:30 pm | Annual Business Meeting |
| 3:00 pm | Cyber-Security: The Invisible War Chris Mathers |
| 4:00 pm | Adjourn for day |

Special Meeting Notice ~ AMM Cities Caucus Meeting

4:00 pm – Presentation Theatre, 2nd floor north
Pre-registered AMM Cities Caucus members only.

MINISTERIAL FORUM



In partnership with the Province of Manitoba, the AMM is pleased to welcome the Provincial Cabinet to the Ministerial Forum, as the convention's first agenda item, in the York Ballroom on November 22, 2021.

Chaired by AMM President Kam Blight and the Minister of Municipal Relations, the Honourable Derek Johnson, Ministers will be available for one hour to answer any questions that you may have.

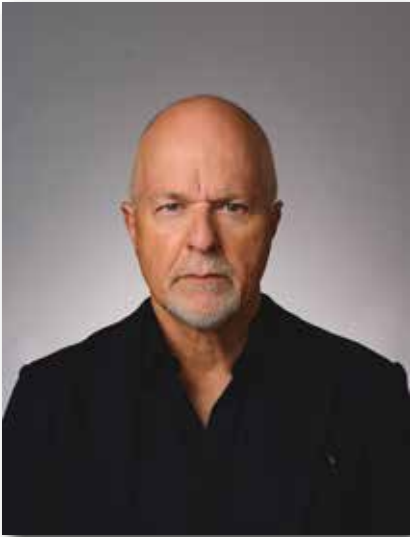
The Ministerial Forum is an excellent opportunity to ensure your municipal concerns are heard through the question-and-answer period.

DON'T MISS THE 2021 DISPLAY AREA



9:30 am to 4:30 pm
Hall D, 3rd Floor South
RBC Convention Centre

SPEAKERS



CHRIS MATHERS

Cyber Security - The Invisible War
Monday, November 22

Imagine a world where every telephone call is monitored, every email and text message read. A world where all your most personal information can be stolen by cyber-criminals and offered for sale to the highest bidder. How much risk are you taking each time you turn on your computer, surf the Internet or participate in social media?

We are all bombarded every day with emails designed to trick you into downloading malware onto your computer or your

corporate network. Who are the people that are working so hard to steal your identity? What can you do to keep them in check?

How do we protect ourselves and our businesses from an invisible enemy? How much of your privacy will you be willing to give up for the sake of security? Convenience? Social Interaction? Where will we be as a society in 25 years? What impact will the choices we make today have on privacy and security in the future. And how will our government protect us? Chris' insights into the world of organized crime and foreign intelligence and how the Internet is the new crime scene, will shock, inform, and entertain you.

Chris Mathers is a unique, humorous, and fascinating speaker. A popular media commentator and speaker, Mathers has served as a consultant on several feature films and documentaries re-lating to organized crime, espionage, and money laundering.

In his extraordinary talks, Chris Mathers takes audiences into the underworld that only he can describe, letting people in on the stunning stories and secrets harboured by terrorists and those involved in organized crime. In 1995, Mathers joined the Forensic division of the international accounting firm, KPMG. In 1999, he was appointed to the position of President of KPMG Corporate Intelligence Inc. where he was responsible for international due diligence, asset recovery operations, and the investigation and prevention of organized crime and money laundering.

Sponsored by





IAN MCCORMACK

Who's Driving the Grader?
Monday, November 22

At a time when in Canada, and indeed around the world, national and provincial governments are being elected on populist platforms that are remarkably unencumbered by any vision that extends beyond next Tuesday, local governments in Canada still provide those essential services that people need and want.

Mayors and the rest of council's members want to make their communities, whether the largest cities or the smallest rural communities. They are interested in the well-being of their citizens and the success of their businesses. They know that people choose to remain in their communities for a reason, or they choose to move there for a reason.

Identifying that reason, the 'special sauce' that makes them unique and attractive, is critical to the long-term survival of many a community, whether on the northern coast of Hudson Bay, or on the southern tip of Vancouver Island.

Ian McCormack has a passion for good governance and lives in the professional space between elected officials and organizations' senior management. His areas of interest include local government, libraries, housing, post-secondary education, health, non-profit organizations, and community safety. Ian believes that the expertise is often 'in the room', and only has to be teased out. He knows that culture is critical, so working on change must be done mindfully and it can take considerable time.

Ian is acutely aware of the relationship that municipalities must build with other orders of government so that citizens are best served. He is nationally accredited as a Certified Management Consultant (CMC) and is also certified as a change management practitioner.

As the President of Strategic Steps Inc. Ian and his associates focus on complex, independent projects, primarily within the Canadian local government realm. The company works on many projects that include strategy development and implementation, orientations, policy and bylaw updates, and reviews that help local governments get back on track.

Sponsored by

McCANDLESS TRAMLEY
Municipal Lawyers

HONOURARY LIFE MEMBER



CHRIS GOERTZEN

Chris Goertzen was exposed to politics all his life—his father, Cornie, served on the council of the RM of La Broquerie for 30 years. After briefly leaving Manitoba to attend university in Montreal, Chris returned home to his roots and began a journey of community service that continues to this day.

His political career began in 2002, when he was elected councillor for the City of Steinbach. Chris went on to run for Mayor in 2006, and would go on to serve as head of council for the next 12 years.

During his time on council Chris advocated successfully for numerous grants and policy changes with federal and provincial governments, including water treatment facilities grants and wastewater management grants that helped his community manage its growth.

One of his proudest achievements while Mayor was to advance relationships with neighbouring municipalities. Whether those neighbours were right next door to Steinbach, or an ocean away (as is Steinbach's international sister-city of Zaporazhia, Ukraine) Chris' collaborative approach helped to build connections that continue to be important today.

During his time as Mayor, Chris also served as President of the Steinbach Community Development Corporation, Chair of the City of Steinbach Strategic Priorities Committee of Council, Facilitative Chair of Steinbach Regional Community Leaders, and Chair of the City of Steinbach Board of Revision.

In 2010, Chris successfully ran for the position of Eastern Urban Director of the Association of Manitoba Municipalities. He went on to serve one term as Vice-President before being elected President of the AMM in 2015.

During his three years as President, Chris advocated regularly for AMM with the

HONOURARY LIFE MEMBER

federal infrastructure minister, the Premier of Manitoba and cabinet ministers. As the AMM's media spokesperson, Chris was the first AMM President to conduct on-air television interviews, radio interviews, and panel discussions in English and French.

Chris truly enjoyed the extensive travel throughout Manitoba that was part of his role as President. "It's a real privilege to be the President of AMM, and one of the great privileges is that I got to visit every corner of the province. Very few people get that chance, to not only meet people who are the leaders of their communities, but to see their communities, sit down with them for a meal, or get a tour of their own city, town or village. It was really special."

As President, Chris actively participated on the Federal Gas Tax Oversight Committee, the Building Canada Small Communities Fund, and the Community Grants Selection Committee. In addition, he served as a Director on the Federation of Canadian Municipalities, actively participating in the FCM's International Relations Committee, Municipal Finance Committee, Rural Forum Committee, and the Canadian Municipal Green Fund.

In 2017, Chris had the honour of being elected Chair of the Provincial and Territorial Associations of the Federation of Canadian Municipalities. In this role he acted as Chief Spokesperson on behalf of all provincial and territorial associations across Canada as part of the Executive of Canadian Municipalities.

Since stepping down as President in 2018, Chris has remained busy attending to his business, popular Steinbach specialty grocery store/café Main Bread and Butter, which he started with his brother in 1997. He is also actively involved in several other local business ventures and continues to be participate in numerous local organizations and committees.

His most important role, however, is as a husband and father. Chris' wife Annalee Schellenberg and three children, Otto, Naomi and Frank are extremely proud of Chris' accomplishments, and happy to have him closer to home.

Chris is grateful to have had the opportunity to serve as President of the AMM, and of his role in helping to create strong, resilient communities throughout Manitoba.

AMM 2021 Gala Evening

Monday, November 22

**Hall C, 3rd Floor South,
RBC Convention Centre**

6:00 pm Doors Open – Rush Seating

6:00 pm Cash Bar

7:00 pm Dinner and Program

Entertainment:

**BIG DADDY
TAZZ**



AGENDA - TUESDAY

All agenda take place in the York Ballroom, 1st Floor South, RBC Convention Centre

9:00 am to 12:00 pm Information Desk
Carlton Concourse, 3rd Floor South, RBC Convention Centre

- 9:30 am Emerging Stronger from the COVID-19 Pandemic
- 10:15 am Leader of the Official Opposition
Wab Kinew, MLA Fort Rouge
- 10:30 am Leader of the Manitoba Liberal Party
Dougald Lamont, MLA St. Boniface
- 10:45 am Federal Address
Honourable Dan Vandal, MP Saint Boniface-Saint Vital
Minister of Northern Affairs
Minister Responsible for Prairie Economic Development Canada
and Minister responsible for the Canadian Northern Economic
Development Agency
- 10:55 am Navigating the Rapids with Canoe Procurement – Save your
Municipality Time and Money
Canoe Procurement Group of Canada
- 11:30 am Lunch Break - Everyone on their own
- 12:45 pm FCM Address
Joanne Vanderheyden, President
- 1:00 pm 2021 Resolutions Debate and Voting
- 2:00 pm Climbing Out of Uncertainty...How to Navigate the Future with
Enthusiasm and Vigor
Jody Urquhart
- 3:00 pm Draw for Prizes
Adjournment of the 23rd Annual Fall Convention

Special Thanks to our Production Partners



RBC Convention Centre
WINNIPEG

SPEAKER

JODY URQUHART

Climbing Outside of Uncertainty - How to Navigate the Future with Enthusiasm and Vigor Tuesday, November 23



The last year has been a wake-up call for the importance of collective resilience and a strong culture. Join Jody for this hilarious and provocative presentation that shows you how to outthink, outwork, and out care for each other. Learn to face uncertainty, get a grip on change, and buoyantly keep moving forward in uncertain times. Through comedy, engagement, and analogy, discover how to reinvigorate, build renewed purpose in our work, and stay resilient in uncertain times.

Jody is passionate about spreading the message of the importance of fun and meaningful work. A humorous motivational keynote speaker for over 23 years, Jody speaks at over 100 organizations and associations every year and is a top-ranked keynote speaker.

As a former stand-up comedian, Jody uses clean, clever comedy, well researched, relevant content, and audience interaction to bring audiences together around a shared purpose. Jody wrote the book, *All Work & No SAY* which has sold over 40,000 copies.

Sponsored by



PANEL DISCUSSION



Join AMM President Kam Blight as he serves as moderator for this panel discussion on how municipalities can help fuel our province's recovery and growth through and beyond the COVID-19 pandemic.

Guest panellists:

Chuck Davidson, President & CEO, Manitoba Chambers of Commerce

Bram Strain, President & CEO, Business Council of Manitoba

Nathalie Leroux, Director General of Operations, Manitoba Region,
Prairies Economic Development Canada

**EMERGING
STRONGER FROM
THE COVID-19
PANDEMIC**



Group Purchasing Benefits

The Canoe Procurement Group of Canada is fully CFTA and NWPTA trade compliant — we submit RFPs for all our supplier programs and publicly procured goods and services in an open and transparent manner advertising on your recognized electronic bid system. By researching and submitting RFPs based on municipal needs and going to tender on behalf of over 3,000 member municipalities, we can negotiate for a wider variety of product offerings, better pricing, and help save time by reducing administrative hassle, all as a one-stop shop for purchasing needs. Our buying power comes from obtaining pricing from the manufacturer direct versus through a distributor.

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- ◆ Preferred membership pricing – up to 55% discounts on products
- ◆ Quality services and products based on industry standards and legislated requirements
- ◆ Consolidated invoicing
- ◆ Free quotes, cost analysis, member needs assessment, etc.
- ◆ Trade Compliant (CFTA and NWPTA) – Fair, open,
- ◆ Our members deal with their local distributor



Learn more at: canoeprocurement.ca

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| Company Name | Products/Services |
|-----------------------------------------|-------------------------------------------|
| 8760 Cellular | Cellular Plans |
| Alcom Electronic Communications Ltd. | Commercial Radios |
| AMI RockChain Inc. | Aggregate Management |
| AMM Capital Purchasing (Sourcewell) | Equipment |
| Armtec | Culverts |
| ATS Traffic Services | Traffic Supplies |
| Enterprise Fleet Management | Vehicle Management |
| Everest Supply & Services Inc. | Mosquito Control |
| Evergro/ WestGro / Nutrien Solutions | Mosquito Control |
| Coverco Buildings | Fabric Shelters |
| Flag Shop | Flags |
| Fort Distributors | Dust Control |
| Fox Canada | Traffic Supplies |
| Goodyear | Tires |
| Iconix | Water & Wastewater |
| Kal Tire | Tires |
| MacMor Industries Ltd. | Industrail Safety / Rigging |
| Michelin | Tires |
| NAPA | Auotmotive, Heavy Duty & Industrial Parts |
| PCO Orkin | Pest Control |
| People First HR Services | Human Resource Services |
| RMA Fuel | Fuel & Lubricants |
| o Imperial Oil | Fuel & Lubricants |
| o Petro-Canada | Fuel & Lubricants |
| Safety Care | Safety Training |
| Shippam & Associates Inc. | Promotional Items |
| Staples Business Advantage | Office Supplies |
| Tirecraft | Tires |
| Valley Blades | Grader Blades |
| Vertical Building Solutions | Fabric Shelters |
| Western Financial - Property /Liability | Insurance |
| Western Financial - Benefits Program | Benefits |

CORPORATE MEMBERS

BREEZE COMMUNICATIONS

CAA MANITOBA

CBCRA - RECYCLE EVERYWHERE

CAPITAL I INDUSTRIES

COMMISSIONAIRES OF MANITOBA

CONSTRUCTION ASSOCIATION OF RURAL MANITOBA

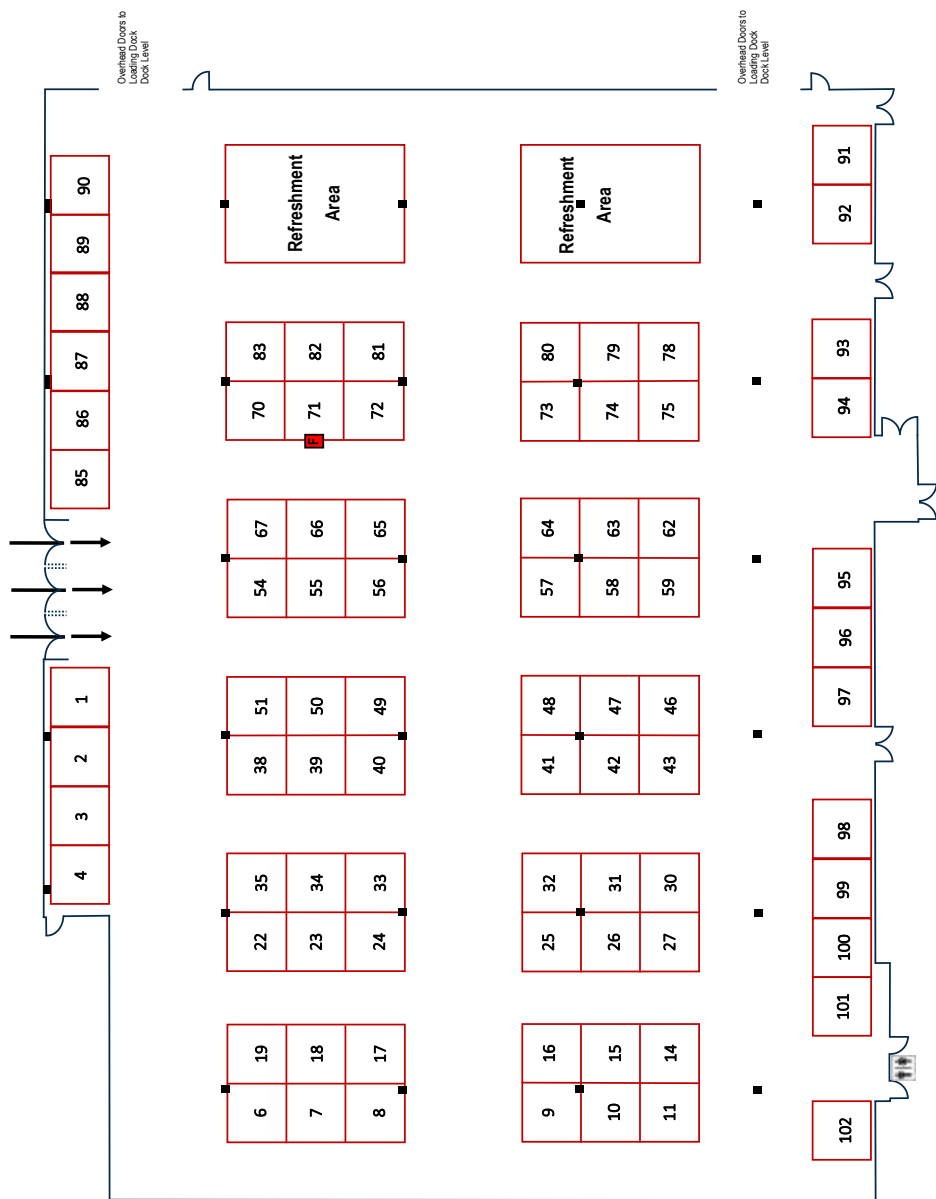
D'ARCY AND DEACON LLP

MANITOBA CHAMBERS OF COMMERCE

ST. JOHN AMBULANCE

WESTERN FINANCIAL GROUP

DISPLAY AREA - HALL D



DISPLAY AREA EXHIBITORS

| BOOTH # | COMPANY | BOOTH # | COMPANY |
|---------|------------------------------------------------------|---------|-------------------------------------------|
| 34 | AECOM | 16 | CUPW-STTP |
| 43/46 | Airmaster Signs | 91 | Cypher Environmental Ltd. |
| 80 | Alcom Electronic Communications | 74 | Delco Water |
| 18 | Almita Piling | 2 | DionCo Sales & Service Ltd. |
| 70/71 | Armtec | 15 | Dominion Precast |
| 99 | Associated Engineering | 24 | Duron Equipment Inc. |
| 56 | ATS Traffic | 73 | Efficiency Manitoba |
| 57 | B & B Memorial Restoration | 3 | Enns Brothers |
| 25 | Badger Meter Inc. / Iconix | 64 | EPRA |
| 94 | Bracor Environmental | 90 | First Class Training Centre Inc. |
| 14 | C & C Rentals Ltd. | 67 | Fort Distributors Ltd. |
| 89 | Canada Post | 47 | Forus/GRAVELOCK |
| 79 | Canadian Beverage Container Recycling Association | 75 | Ful-Flo Industries Ltd. |
| 83 | CANOE - YOUR Trading Company | 101 | Gold / Kyocera |
| 51 | Capital I Industries Inc. | 81 | GovDeals Canada |
| 30 | CARST | 22 | Handy Hitch Mfg Inc. |
| 85 | Clean Water Pro | 62 | Harbuilt Construction |
| 32 | Clearly InSight | 92 | Henderson Recreation Equipment Limited |
| 6 | Collet Transport/Eco Solutions | 78 | Hotsy Central |
| 72 | Commissionaires Manitoba | 26 | Innovantage |
| 59 | Crestline Coach Ltd | 23 | J.R. Cousin Consultants |

DISPLAY AREA EXHIBITORS

| BOOTH # | COMPANY | BOOTH # | COMPANY |
|---------|-------------------------------------------|---------|-----------------------------------------------------|
| 87 | JBB Consultants & Engineers Inc. | 86 | Osorno Enterprises Inc. |
| 54 | KalTire/Michelin | 9 | Pier Solutions |
| 50 | Kelty iManagement | 33 | Playgrounds-R-Us |
| 65 | Landmark Planning and Design | 58 | Prairie HVAC/R |
| 4 | Lewis Instruments Ltd/ | 40 | Ritchie Bros. Auctioneers (Canada) Ltd. |
| 35 | Manitoba Association of Fire Chiefs | 42 | Sandman Hotel & Suites Winnipeg |
| 66 | Manitoba Conservation and Climate | 38 | Schulte Industries |
| 93 | Manitoba Habitat Heritage Corporation | 49 | St. John Ambulance |
| 8 | Manitoba Ombudsman | 27 | Stantec Consulting Ltd. |
| 41 | MHCA Worksafely | 1 | Staples |
| 97 | Manitoba Weed Supervisors Association | 102 | Steinbach Trailers & RV |
| 55 | MPE Engineering Ltd. | 31 | Strategic Systems Engineering |
| 7 | Municipal Board | 10 | Tetra Tech |
| 82 | Municipal Relations | 100 | Western Asphalt Products / West-Can Seal Coating |
| 17 | MWM Environmental | 48 | Western Financial Group Insurance Solutions |
| 88 | NAPA Auto Parts | 98 | Western Recreation & Development |
| 39 | Native Plant Solutions/Ducks Unlimited | 19 | WSP Canada Inc. |
| 95/96 | Nelson Granite | 11 | Xplornet Enterprise Solutions |
| 63 | Nor Col EZ Dock | | |

RULES FOR RESOLUTION SESSIONS

Due to the ongoing pandemic and corresponding public health orders to reduce touch points, voting during the resolution's session will be conducted using the secure DOTS web portal on your own personal mobile device, computer or tablet.

1. If voting members have any pressing issues that may arise, please visit Brandon at the DOTS booth to address any technical/voting questions.
2. If you do not have a mobile device, computer or tablet, DOTS will provide temporary device loans in order to ensure eligible voting members are able to participate in the resolution session.
3. If your mobile device has a low battery, please visit the DOTS booth to receive a temporary battery package.
4. Before the resolution session begins, please login to the DOTS web portal (<https://amm.dotsconnect.live/vote.php?login=1>) to enter your personal ID number and password.

CONVENTION DAY

5. On Convention Day, the resolutions session will be moderated by a Chair assisted by a Parliamentarian as per previous years.
6. Members of the Resolutions Committee will read out the operative clauses of a given resolution - i.e., the resolved portion.
7. The Chair will move the resolution.
8. The Chair will call for a seconder who will second the resolution by providing their name and municipality.
9. The seconder will open debate on the resolution. Then any municipal official is welcome to speak in favour or opposition to the resolution at hand; microphones will be labelled specifically for those "in favour" and "opposed".
10. Anyone speaking to a resolution will have a maximum of two minutes. The time remaining for speakers will be displayed, counting from two minutes to zero, at which time microphones will be turned off.
 - a. For those participating virtually, anyone wishing to speak to a resolution will be asked to raise their virtual hand. Your microphone will be turned on when called on by the Chair.
11. As provided for in Robert's Rules of Order, the Chair will call for speakers alternately from each microphone position. If no speakers with an alternate position request the floor, the Chair may, after entertaining three or more speakers to the one position, end debate even if further speakers to the position have already requested the floor.
12. No one may speak twice per resolution unless for clarification.
13. The seconder will be invited to close debate.

RULES FOR RESOLUTION SESSIONS

14. Once the Chair calls the question, the resolution in the secure DOTS web portal (<https://amm.dotsconnect.live/vote.php?login=1>) will become active and eligible voters will be able to cast their votes using their mobile device, computer or tablet.
15. Each resolution will appear under the “Current Resolutions” tab. Once the resolution has become active, please click on the “Next Vote” button at the top of the page to cast your vote.
16. Following this step, you will see the “THEREFORE BE IT RESOLVED” clause on your screen. You must click the “vote now” button followed by “in favour” or “opposed” at the bottom of the page.
17. Once you have selected your option you must hit the “confirm” button to cast your vote.
18. All eligible voting members will have 30 seconds to submit their vote.

AMENDMENTS

19. Amendments to motions may be introduced by any registered voting delegate. Unlike the “Standing Order” for main motions, the Chair will not move an amendment.
20. Once the motion to amend has been introduced, the Chair will decide if the amendment is in order (i.e., does not change the intent of the motion).
21. If the Chair decides the motion is in order, they will call for a seconder.
22. Once the amendment has been moved and seconded, the motion to amend will be dealt with in the same way as all motions as outlined in the Standing Orders and Rules of Order.
23. Unlike main motions, however, amendments to the amendment will not be accepted.
24. Discussion on an amendment must address the amendment only and not the merits of the main motion.
25. The Chair will entertain only two amendments per resolution.
26. If the Chair decides the motion is in order, voting members will be able to use the secure DOTS web portal to cast their votes on the amendment.
27. If the amendment is passed, the remainder of the debate follows the normal resolution process.

VOTING RESULTS

28. Eligible voters (in-person or virtual) will be able to cast their votes using the secure DOTS web portal on your mobile device, computer or tablet.
29. The results will be displayed and read aloud immediately following the end of each resolution.

RESOLUTION CATEGORIES

RESOLUTION CATEGORIES

The following categories shall apply to all resolutions submitted for consideration by the Association of Manitoba Municipalities at either the Annual Convention or the District Meetings.

CATEGORY 1: MUNICIPAL ISSUES

Category 1 resolutions are resolutions whose outcome has the potential to impact a majority of municipalities.

It is possible that the outcome of a Category 1 resolution might not immediately impact all municipalities, but the outcome has the potential to impact a majority of municipalities. This impact may be direct or indirect.

Examples of areas of influence of Category 1 resolutions include direct changes to legislation that govern municipalities, such as *The Municipal Act*, or more indirect changes to government programs that might impact municipalities, like a change in the provincial drainage program.

Category 1 resolutions, if passed at the District Meetings, will be brought forward to the main Resolutions Committee for consideration at the Annual Convention.

CATEGORY 2: LOCAL OR REGIONAL MUNICIPAL ISSUES

Category 2 resolutions deal with local or regional issues that affect one region or only a small number of municipal governments.

An example of a Category 2 resolution would be a resolution dealing with a necessary improvement to a specific local road.

Resolutions in this grouping will be presented at the District Meetings; however, they will not be submitted for consideration at the annual Convention. A resolution in this category, if passed at the District Meeting, will be dealt with by the Board of Directors as they see fit.

CATEGORY 3: NON-MUNICIPAL ISSUES

Non-municipal issues do not affect municipal governments.

Resolutions in this grouping will not be presented at the District Meetings or the Annual Convention; instead, they will be dealt with by the Board of Directors as they see fit.

THANK YOU TO THE 2021 RESOLUTIONS COMMITTEE:

Councillor Roger Wilson (Midwestern District); Councillor Jacques Trudeau (Eastern District); Reeve Don Wiebe (Central District); Mayor Clive Hinds (Interlake District); Mayor Kevin Edmondson (Parkland District); Reeve Ruth Mealy (Western District); and Mayor Herb Jaques (Northern District)

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| 05-2021 | Tax Reform Study |
| 06-2021 | Per Capita Funding |
| 07-2021 | Differential Mill Rates |
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| 09-2021 | Environmental Reclamation Fee |
| 10-2021 | Funding for Veterinary Clinics |
| 11-2021 | Transportation of Aggregate |
| 12-2021 | Provincial 5-year Capital Plan |
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| 14-2021 | Road Weight Restrictions |
| 15-2021 | College of Paramedics of Manitoba Fees |
| 16-2021 | Dedicated Stretcher Service |
| 17-2021 | Medical Staff Retention |
| 18-2021 | Public Registry Advertising |
| 19-2021 | Waste Disposal Grounds |
| 20-2021 | Hydro Fee Schedules |
| 21-2021 | Streamline Manitoba Hydro Requests |
| 22-2021 | RCMP Unionization Costs |

Also included:

FOR INFORMATION ONLY: Prairie Farm Rehabilitation Administration
(PFRA) (not to be voted on)

AMM Resolution #01-2021

Increased Funding for Handi-Van Operations

| Sponsor(s) | Department(s) |
|----------------------------------------------------|---------------------------------|
| Dauphin, City (Parkland) Dauphin, RM (Parkland) | Manitoba Municipal Relations |

WHEREAS Handi-Van/Handi-Transit transportation programs are offered in communities to elderly and mobility-challenged residents to provide them a safe and reliable mode of transportation to assist in their independence and allow them to continue to be active in their communities; and

WHEREAS the Province helps to financially support Handi-Van/Handi-Transit programs through the Mobility Disadvantaged Transportation Program (MDTP), the funding levels of which have remained unchanged since 2004; and

WHEREAS Handi-Van/Handi-Transit organizations try to keep their user fees of their services as low as possible to make them affordable for their clients, but are struggling due to the lack of increased MDTP grant funding;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to review and revise the Mobility Disadvantaged Transportation Program to index funding to inflation, thereby ensuring the viability and sustainability of this transportation option for the elderly and mobility-challenged.

AMM Resolution #02-2021

Grant Loan Authority

Sponsor(s)

Stonewall, Town (Interlake)

Department(s)

Manitoba Municipal
Relations

WHEREAS the method by which municipalities are being engaged regarding infrastructure development within their municipality has significantly evolved over the past 25 years since the passing of the current *Municipal Act*; and

WHEREAS there is a need for greater flexibility in legislation for municipalities to be able to consider all types of financial instruments, not just borrowing or reserve expenditures in order to be able to support or fund infrastructure investment within its boundaries including loan guarantees; and

WHEREAS a municipality can loan money as per Section 180 of *The Municipal Act*, borrow money as per Section 172 of *The Municipal Act*, and grant money as per Sections 258 and 261 of *The Municipal Act*; and

WHEREAS the City of Winnipeg Charter allows Winnipeg to provide loan guarantees under certain conditions; and

WHEREAS *The Municipal Act* is silent in terms of providing authority to municipalities outside of Winnipeg with the ability to provide loan guarantees;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to amend *The Municipal Act* to provide municipal governments throughout Manitoba the ability to grant loan guarantees for capital projects.

AMM Resolution #03-2021

Duties of the Head of Council

Sponsor(s)

Lac du Bonnet, Town (Eastern)

Department(s)

Manitoba Municipal
Relations

WHEREAS *The Municipal Act* is legislation enacted by the Province of Manitoba respecting the operations of Rural municipalities, Cities, Towns and Villages in Manitoba; and

WHEREAS there are conflicting sections in The Municipal Act that need clarification, for example:

Sec. 83(2) Duties of the head of council

In addition to performing the duties of a member of a council, the head of council has a duty

- (a) to preside when in attendance at a council meeting, except where the procedures by-law or this or any other Act otherwise provides;
- (b) to provide leadership and direction to the council; and
- (c) to perform any other duty or function assigned to a head of council by the council or by this or any other Act.

Sec. 107(2) Head of council is member of all committees

The head of council is a member of all council committees referred to in subsection (1) unless the council expressly provides otherwise in its organizational by-law.

Sec. 149(3) Content of procedures by-law

The council must in its procedures by-law provide for

- (a) regular meetings of the council, and the day, time and place of the meetings;
- (b) the type and amount of notice to be given of regular meetings of the council;
- (c) the procedure to be followed and the type and amount of notice to be given to change the day, time or place of a regular meeting of the council;
- (d) rules respecting the conduct of council meetings;
- (e) rules respecting public participation at council meetings;
- (f) a procedure for the appointment of a member to act as head of council if the head and deputy head are unable to act or the offices are vacant;
- (g) the type and amount of notice to be given of a special meeting of the council; and
- (h) the time within which a special meeting of the council requested under clause 151(1)(b) must be called by the head of council and must take place

WHEREAS due to different interpretations of the above sections relating to Duties of Head of Council has led to the passing of Organizational and Procedures By-Laws where the Head of Council can only act under the direction of majority of Council members thereby affecting the democratic rights of ratepayers; and

WHEREAS these by-laws have eliminated the need for a Head of Council ballot;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to immediately amend *The Municipal Act* under the above sections to provide clear definition as to duties of Heads of Council and remove the words “except where the procedures or organizational by-law provides otherwise” in order to restore democracy; and

FURTHER BE IT RESOLVED THAT the Province review all standardized procedures and organizational by-laws.

AMM Resolution #04-2021

Assessments and Taxation Tools

| Sponsor(s) | Department(s) |
|---------------------------------------|--------------------------------------------------|
| Riding Mountain West, RM (Midwestern) | Manitoba Municipal Relations Manitoba Finance |

WHEREAS municipal property taxes are levied to pay for municipal services provided to properties within the municipality; and

WHEREAS of the taxes paid by the individual properties, all properties receive basically the same services; and

WHEREAS the current municipal tax levy calculation is based on the ad-valorem system of assessment times mill rate and thus the higher assessed a property is, the higher the taxes are in comparison to lower assessed properties; and

WHEREAS this calculation of taxes is a deterrent to property owners developing, improving, and maintaining their properties, yet the wealth of an individual is not reflected by the assessment of their property and thus taxes they are levied;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to amend and enact legislation to provide various tax tools that municipalities may use to mitigate the huge tax variances that are occurring as a result of assessment relevant to the services provided. These may include but are not limited to:

- Base tax
- Minimum tax
- Varied mill rate to the various property tax classes; and

FURTHER BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to direct the Assessment Branch to do a physical re-assessment review on a four (4) year rotation and apply the market desktop analysis simultaneously rather than relying on permits applied for or alternatively allow individual municipalities to hire assessors to provide the information to the assessment branch.

AMM Resolution #05-2021

Tax Reform Study

Sponsor(s)

Grassland, Municipality (Western)

Department(s)

Manitoba Municipal
Relations
Manitoba Finance

WHEREAS local property taxes promote local autonomy and accountability owing to the connection between many of the services provided at the local level; and

WHEREAS the current tax tools available to Manitoba municipalities do not adequately address the issues related to equitable distribution of tax burden; and

WHEREAS the Provinces of Quebec, Ontario, Saskatchewan, Alberta, British Columbia, Northwest Territories and Yukon and City of Winnipeg, all have variable or differential tax rates for different property types (residential, commercial, industrial, farm, etc.); and

WHEREAS the Province of Saskatchewan also has the ability to impose a minimum, or base tax plus mill rate to all property classes; and

WHEREAS these types of tax tools would allow Manitoba municipalities to more equitably distribute the burden of taxes in relation to services received;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to conduct a complete property tax reform study and take into consideration how these types of tax tools available in the majority of other provinces across our country can benefit Manitoba municipalities and allow for flexibility at the local level and put the policy decision of determining the distribution of the municipal tax burden among the property classes in the hands of municipalities.

AMM Resolution #06-2021

Per Capita Funding

Sponsor(s)

Alexander, RM (Eastern)

Department(s)

Manitoba Municipal
Relations
Manitoba Finance

WHEREAS the funding allocation for grants from provincial and federal governments are allocated on a per capita basis using census population; and

WHEREAS this formula is inherently unfair to many municipalities who service large seasonal or non-permanent residents; and

WHEREAS the cost to provide municipal services to seasonal or non-permanent residents is just as high and, in some cases, higher than permanent residents; and

WHEREAS using dwelling units as the basis for these allocations would be more equitable; and

WHEREAS dwelling unit data is more accurate, timelier and readily available;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to change their policy on the allocation of all basket funding such that dwelling units are used as the basis for allocation; and

FURTHER BE IT RESOLVED THAT the AMM requests that the *Gas Tax Agreement* with the federal government which will be renewed in 2024 be amended to reflect an allocation base using dwelling units as the basis for distribution to municipalities.

AMM Resolution #07-2021

Differential Mill Rates

| Sponsor(s) | Department(s) |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| Ethelbert, Municipality (Parkland) Brenda-Waskada, Municipality (Western) Deloraine-Winchester, Municipality (Western) Souris-Glenwood, Municipality (Western) Boissevain-Morton, Municipality (Western) The Pas, Town (Northern) McCreary, Municipality (Parkland) | Manitoba Municipal Relations |

WHEREAS the Province of Manitoba allowed differential mill rates for amalgamated municipalities; and

WHEREAS the Province of Manitoba has mandated municipalities to transition away from differential mill rates by the end of 2024; and

WHEREAS current tax tools are inadequate and inefficient for setting up specific mill rates for specific areas; and

WHEREAS modification and additional tax tool options would be a benefit to all municipalities; and

WHEREAS time is of the essence in providing an alternative to municipalities prior to the end date for differential mill rates of 2024;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to modify and expand its tax tool options for municipalities; and that the AMM and MMAA be represented on the project committee.

AMM Resolution #08-2021

Provincial Water Strategy

Sponsor(s)

Altona, Town (Central)

Department(s)

**Manitoba Agriculture
and Resource
Development**

WHEREAS considerable agricultural and industrial growth is now being limited in some areas of Manitoba by an inadequate supply of water and will be limited in more areas in the future; and

WHEREAS climate change projections identify the need to plan for an adequate water supply for future agricultural and industrial growth; and

WHEREAS a regional water planning approach will support continued economic development in Manitoba; and

WHEREAS the Provincial Water Strategy and the potential establishment of a new Canadian Water Agency promise to provide much needed scientific and funding support for water projects; and

WHEREAS the provincial government leadership is required to coordinate and support regional water planning, because the need extends beyond individual municipalities and between numerous regions of the province;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to develop a program for planning, identifying and prioritizing regional water projects as part of its Manitoba Water Strategy.

AMM Resolution #09-2021

Environmental Reclamation Fee

| Sponsor(s) | Department(s) |
|---------------------------------------|-----------------------------------------------|
| Riding Mountain West, RM (Midwestern) | Manitoba Agriculture and Resource Development |

WHEREAS certain municipalities have Crown-owned Aggregate Quarries within their municipal boundaries; and

WHEREAS the Government of Manitoba allows for Aggregate Mined in Manitoba to leave the Province; and

WHEREAS aggregate is a non-renewable resource;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to increase the cost per tonne of the Environmental reclamation fee on Aggregate leaving the province and on aggregate mined within and used within the province to \$1.50/tonne.

AMM Resolution #10-2021

Funding for Veterinary Clinics

Sponsor(s)

Russell-Binscarth, Municipality (Midwestern)

Department(s)

**Manitoba Agriculture
and Resource
Development**

WHEREAS provincially funded Regional Veterinarian Clinics are an integral and necessary service in rural Manitoba; and

WHEREAS the Province of Manitoba has not increased funding or provided other financial support to the rural veterinarian clinics; and

WHEREAS the Province does provide support for veterinarian education;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to expand funding to rural veterinarian clinics by the establishment of a Rural Veterinarian Endowment Fund.

AMM Resolution #11-2020

Transportation of Aggregate

| Sponsor(s) | Department(s) |
|---------------------------------------|--------------------------------------------------------------------------------|
| Riding Mountain West, RM (Midwestern) | Manitoba Infrastructure Manitoba Agriculture and Resource Development |

WHEREAS certain municipalities have contracts with Manitoba Infrastructure to maintain the gravel PR roads; and

WHEREAS the Transportation of Aggregate Levy can be charged by municipalities on their municipal roads but not on the PR roads; and

WHEREAS based on the maintenance contracts PR roads are only assessed based on annual traffic count and do not factor in weight or type of vehicle causing maintenance concerns to the roads;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to allow municipalities to charge and collect a Transportation of Aggregate Levy on PR roads under municipal maintenance contracts; and

FURTHER BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to further breakdown the method of classifying the type of road traffic on PR roads for ranking purposes such as:

- Heavy Haul
- Commercial / Recreational
- Residential

AMM Resolution #12-2020

Provincial 5-Year Capital Plan

Sponsor(s)

Altona, Town (Central)

Department(s)

Manitoba Infrastructure

WHEREAS Manitoba has committed to setting a budget of no less than \$500 million for Highways Capital in each of this and the next two years; and

WHEREAS a published annual and multi-year capital investment program, with projects expected in those years is recognized as best practice in capital program management, enabling the public at large, municipalities and industry the ability to prepare for an understand provincial investment priorities in its transportation system which moves people to jobs and products to market; and

WHEREAS publication of an annual and five-year program is a universally well-established practice at other levels of government and in the private sector;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to implement capital program best practices management, by introducing a Manitoba Infrastructure annual and five-year highways capital program to commence with budget year 2022-23.

AMM Resolution #13-2020

Highway Maintenance

| Sponsor(s) | Department(s) |
|--------------------------|-------------------------|
| Carberry, Town (Western) | Manitoba Infrastructure |

WHEREAS tourism supports 20,640 jobs in the Province of Manitoba; and

WHEREAS \$339.4 million in total provincial and municipal taxes per year are attributed to tourism annually; and

WHEREAS tourism is the 4th fastest growing industry in the world; and

WHEREAS 69% of tourist visits occur outside of Winnipeg; and

WHEREAS the infrastructure leading to many provincial parks and attractions are not up to the appropriate standard to showcase the province in a positive light;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to study and examine the highway infrastructure that leads to each provincial park throughout the province with the purpose of making those routes safer, easier to navigate, and more pleasurable to travel upon.

AMM Resolution #14-2020

Road Weight Restrictions

Sponsor(s)

Armstrong, RM (Interlake)

Department(s)

**Manitoba Justice
Manitoba Infrastructure**

WHEREAS road restrictions on provincial highways through municipalities force heavy vehicles to detour using municipal roads during spring restrictions; and

WHEREAS in order for Manitoba Infrastructure to protect their highways it causes municipal roads undue stress and damage which is costly to repair and upgrade on municipal budgets;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to develop a process and criteria for funding to qualify for municipal road upgrades on these roads that are being used as alternate routes.

AMM Resolution #15-2020

College of Paramedics of Manitoba Fees

Sponsor(s)

Niverville, Town (Eastern)
Morris, RM (Central)

Department(s)

Manitoba Health and
Seniors Care

WHEREAS the College of Paramedics of Manitoba (CPMB) has been newly established as a means of self regulation to serve and protect the public interest, having received approval by the Lieutenant Governor in Council in 2020; and

WHEREAS the CPMB requires of its members to have professional liability insurance in the amount of 5 million dollars to protect the public interest, regardless of whether paramedic care is received as part of services provided for by a regional health authority, contracted agency, service license holder, private company or volunteer role; and

WHEREAS the CPMB also requires of all paramedic professionals including all licensed technicians practicing in Manitoba, to pay a significant annual registration fee in addition to holding a certificate of professional liability insurance in the amount of 5 million dollars; and

WHEREAS CPMB will not recognize municipal liability insurance extended to employees as the requirements for professional liability insurance and requires that registration fees and other payments be submitted directly from licensed individuals rather than from municipalities; and

WHEREAS the CPMB requirement that all Medical First Responders (MFR) be registered with the College has significant cost implications for municipalities, who augment their emergency response services with volunteer MFR services through their volunteer fire departments; and

WHEREAS the requirement for licensed individuals to submit membership fees rather than from their respective municipality will create additional administrative cost and complexity to reimburse each individual volunteer MFR;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba and the College of Paramedics of Manitoba to establish a secondary membership classification system for voluntary Medical First Responders with a corresponding membership fee that recognizes that this category of paramedic as a voluntary or 'part-time' group; and

FURTHER BE IT RESOLVED THAT the AMM lobby the Province of Manitoba and the CPMB to accept the AMM Municipal Insurance program and its liability coverages as sufficient coverages for the voluntary Medical First Responders; and

FURTHER BE IT RESOLVED THAT the AMM lobby the CPMB to amend their invoicing practice to allow municipalities to pay memberships on behalf of their Medical First Responders.

AMM Resolution #16-2020

Dedicated Stretcher Service

Sponsor(s)

Altona, Town (Central)

Department(s)

Manitoba Health and
Seniors Care

WHEREAS since 2017 the Manitoba government has moved ahead with a large-scale transformation of the province’s emergency medical services (EMS) system; and

WHEREAS the changes were intended to improve ambulance response times in rural Manitoba; and

WHEREAS municipalities have reported no improvement in ambulance response times; and

WHEREAS a common practice in rural health care facilities involved the use of ambulances for non-urgent inter-facility transfers, taking away essential resources from its intended purpose, negatively impacting ambulance response times;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to implement a dedicated stretcher service for non-urgent inter-facility transfers in rural Manitoba in an effort to improve ambulance response times.

AMM Resolution #17-2020

Medical Staff Retention

Sponsor(s)

Stuartburn, RM (Eastern)

Department(s)

**Manitoba Health and
Seniors Care**

WHEREAS rural areas are affected by medical staffing shortages in order to keep their hospitals and Emergency Rooms open; and

WHEREAS the pandemic has put an even bigger strain on medical professionals requiring them to work longer hours in high-risk conditions due to staffing shortages; and

WHEREAS not all medical professionals qualified for any COVID-19 financial incentives; and

WHEREAS many of the rural areas are seeing more and more medical professionals leave for bigger cities citing salary brackets and taxes being a major factor causing rural areas to temporarily and sometimes permanently close their facilities;

THEREFORE BE IT RESOLVED THAT the AMM lobby the provincial and federal governments to enhance retention by offering better incentives to medical professionals to work and stay in rural areas (e.g., tax incentives such as tax free with condition medical professional to stay in rural areas for X number of years).

AMM Resolution #18-2020

Public Registry Advertising

| Sponsor(s) | Department(s) |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|
| Brokenhead, RM (Eastern) | Manitoba Conservation and Climate |
| <p>WHEREAS the public registry made under the <i>Manitoba Environment Act</i> asks for comments from the general public on proposals of community developments for construction, industrial facilities and mining developments, agricultural manufacturing and process, etc.; and</p> <p>WHEREAS these developments may overlap and/or affect the environment and the overall well-being and health of residents of more than the originating municipality;</p> <p>THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba for the good of all, the environment and the well-being and health of residents that prior to the public registry advertising the proposal and giving approval to the development that all municipalities be circulated for their input, comments and concerns prior to listing the application on the public registry; and</p> <p>FURTHER BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to change the process to include all municipalities.</p> | |

AMM Resolution #19-2020

Waste Disposal Ground

Sponsor(s)

Ste. Rose, Municipality (Parkland)

Department(s)

**Manitoba Conservation
and Climate**

WHEREAS the conditions of the Operating Permits for the Waste Disposal Grounds have been recently amended by the Province of Manitoba and now state that all Waste Disposal Cells must be designed and construction overseen by a professional engineer, and

WHEREAS the cells currently in operation at many Waste Management Facilities have not been designed by a professional engineer, and

WHEREAS to continue operation of these waste disposal cells, an engineer is required to design and oversee construction/modifications to the existing cells and all future cells, and

WHEREAS the implementation of the new amendments will create a financial hardship to municipalities;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to provide funding to municipalities for the completion of the required design, and construction/modifications of the waste disposal cells.

AMM Resolution #20-2020

Hydro Fee Schedules

| Sponsor(s) | Department(s) |
|---------------------------------------|-------------------------------------------|
| Riding Mountain West, RM (Midwestern) | Manitoba Hydro Manitoba Crown Services |

WHEREAS Manitoba Hydro has a monopoly on service provision for gas and electric services;

and

WHEREAS the provision of gas and electric services are considered an essential service; and

WHEREAS the current municipal burden inflicted by the COVID-19 pandemic has driven many municipalities to augment service provision or assist in providing locations for isolation purposes; and

WHEREAS the cost of running municipal infrastructure falls directly on the ratepayer;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to create separate fee schedules depending on the provider class:

- Municipality
- Commercial
- Residential; and

FURTHER BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to further breakdown the fee levels by essential service buildings.

AMM Resolution #21-2020

Streamline Manitoba Hydro Requests

Sponsor(s)

**Whitemouth, RM (Eastern)
Victoria Beach, RM (Eastern)
Alexander, RM (Eastern)**

Department(s)

**Manitoba Hydro
Manitoba Crown
Services**

WHEREAS Manitoba Hydro is provided an opportunity to respond to all requested changes to both Development Plan and Zoning By-Laws prior to Ministerial approval in Manitoba; and

WHEREAS Manitoba Hydro has not responded to these invitations to provide comments or objections within the timelines; and

WHEREAS thereafter Manitoba Hydro has put forth “objections” when a subdivision application has been applied for that does conform with both the municipality’s Development Plan and Zoning By-Law; and

WHEREAS Section 5.6 of the Whitemouth Reynolds Planning District Development Plan clearly references Water Quality and Shoreland;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba and Manitoba Hydro to develop a streamlined process by providing input in a timely manner.

AMM Resolution #22-2020

RCMP Unionization Costs

| Sponsor(s) | Department(s) |
|--------------------------------------------------------|---------------------------------------------------------------------------|
| Thompson, City (Northern) Selkirk, City (Interlake) | Manitoba Justice Public Safety and Emergency Preparedness Canada |

WHEREAS the Royal Canadian Mounted Police provide public safety services through contracts with the Province of Manitoba or directly with Manitoba municipalities; and

WHEREAS municipalities are responsible for a large share of policing and public safety costs, which represent significant portions of municipal budgets; and

WHEREAS the RCMP has recently unionized and completed collective bargaining with the Government of Canada, which will result in increased costs to municipalities; and

WHEREAS municipalities have no say or control in collective bargaining negotiations for RCMP services, nor the ability to control associated costs; and

WHEREAS Canada advised municipalities to budget 2.5% per year in anticipated costs associated with unionization retroactive to 2016, and Manitoba municipalities have budgeted accordingly; and

WHEREAS the actual cost increases negotiated through collective bargaining are well in excess of 2.5% retroactive to 2016, beyond amounts budgeted for by municipalities;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba and Government of Canada to provide financial assistance to Manitoba municipalities to offset the unexpected rise in policing costs associated with RCMP unionization.

Prairie Farm Rehabilitation Administration (PFRA)

Sponsor(s)

Two Borders, Municipality (Western)

Department(s)

**Manitoba Agriculture
and Resource
Development**

WHEREAS the current drought being experienced in Manitoba is reaching a severity not seen since selected years in the 1980s and 1930s; and

WHEREAS grain and livestock production form the tax base in many rural municipalities; and

WHEREAS drought impacts grain and livestock production negatively, as well as the strain water scarcity places on the mental, physical and economic wellbeing of residents; and

WHEREAS the Prairie Farm Rehabilitation Administration (PFRA) was credited with much success providing solutions for availability of water across Western Canada, for example, PFRA is responsible for 70,000 dugouts across the prairies and innumerable municipal wells; and

WHEREAS municipalities were the beneficiaries of PFRA well drilling programs, the drought has made it necessary for many municipalities to drill new wells; and

WHEREAS the Government of Manitoba has developed temporary programs, such as the emergency program in 2021 responding to producers with water access issues, and these programs were widely used by producers; there was no measure to assist municipalities; and

WHEREAS temporary measures provide relief, they rarely accomplish long lasting mitigation measures that are required to address water shortages; and

WHEREAS PFRA's dissolution began in 2009, and since that time the federal government continues to transfer monies that previously funded soil, water, shelterbelt and pasture programs, to provinces through the Canadian Agricultural Partnership Agreement;

THEREFORE BE IT RESOLVED THAT the AMM lobby the Province of Manitoba to create a permanent program to provide services once provided by PFRA; and

FURTHER BE IT RESOLVED THAT the AMM lobby the Government of Canada for re-instatement of PFRA or the creation of a permanent program based on PFRA's principles, organized to prevent and mitigate drought in the unique area that makes up the Western Canadian Prairies.

Explanatory Note:

*Given the severe drought situation across Manitoba this year, this resolution was presented to the AMM Board on August 27, 2021. The Board decided to send this resolution to the Department of Agriculture and Resource Development for a formal written response to address municipal concerns promptly. **This resolution is not to be voted on and is included for informational purposes only.***

NOTES _____

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