AMM Members

Urban Centres
Atona, Town
Arborg, Town
Beauséjour, Town
Berri, Village
Binscarth, Village
Birtle, Town
Boissevan, Town
Bowman, Village
Brandon, City
Carberry, Town
Carman, Town
Carstairs, Village
Churchill, Town
Crystal City, Village
Dauphin, City
deloraine, Village
Dunnottar, Village
Elkhorn, Village
Emerson, Town
Erickson, Town
Ethelbert, Village
Flin Flon, City
Gilbert Plains, Town
Gillam, Town
Gladstone, Town
Glenboro, Village
Grand Rapid, Town
Grandview, Town
Gretna, Town
Hampton, Town
Harney, Town
Killarney, Town
Lac de Bonnet, Town
Leaves Rapids, Town
Lynn Lake, Town
MacGregor, Village
Mantou, Town
McCreary, Village
Melita, Town
Minto, Town
Minnedosa, Town
Morden, Town
Mont, Town
Mystery Lake, LGD
Neepawa, Town
Ninewalls, Town
Notre-Dame-de-Lourdes, Village
Oak Lake, Town
Pilot Mound, Town
Pinawa, LGD
Plum Coulee, Town
Portage la Prairie, City
Powerview, Village
Rapid City, Town
Riverton, Village
Roblin, Town
Rossmoor, Town
Russell, Town
Saskville, Town
Souris, Town
St. Claude, Village
St. Lazard, Village
St. Pierre-Jolys, Village
Ste. Anne, Town
Ste. Rose du Lac, Town
Steinbach, City
Stone, Town
Swan River, Town
Tadou, Town
The Pas, Town
Thompson, City
Tugno, Town
Virden, Town
Waskada, Village
Wawanesa, Village
Winkler, City
Winnipeg Beach, Town
Winnipeg, City
Winnipegosis, Village

Rural Municipalities
Albert
Alexander
Altona
Archde
Arlee
Argyle
Armstrong
Arthur
Bifrost
Birtle
Blanchard
Brenda
Brokenhead
Cameron
Carter
Clairwilliam
Coldwell
Cornwall
Dalby
Dauphin
De Salaberry
Dufferin
East St. Paul
Edward
Elliot
Elgersdale
Fisher
Franklin
Gilbert Plains
Gimli
Glencoe
Glenwood
Grahamdale
Grandview
Grey
Hamiota
Hannover
Harrison
Headingly
Hilbert
Kolosey
La Broquerie
La Broyere
Lac du Bonnet
Lakeview
Langford
Lansdowne
Lawrence
Lorne
Louise
Macdonald
McCreary
Minto
Minnis
Minto
Montcalm
Morris
Morton
Moosomin
Mountain
North Cypress
North Norfolk
Oakland
October River
Odanah
Park
Pembina
Piney
Pipestone
Portage la Prairie
Reynolds
Rhinelander
Ritchot
Riverwood
Rochester
Rossburn
Rossclair
Russell
Saskatchewan
Shell River
Shelldale-Boulton
Sheila Lake
Sidney
Sigilunes
Silver Creek
South Cypress
South Norfolk
Springfield
St. Andrews
St. Clements
St. Francois Xavier
St. Laurent
Stanley
Ste. Anne
Ste. Rose
Strathclair
Strathcona
Stuartburn
Swan River
Tache
Thompson
Turtle Mountain
Victoria
Victoria Beach
Wallace
West St. Paul
Westbourne
Whitehead
Whitemouth
Whitewater
Winchester
Woodlands
Woodrow

Financial Statement

ASSOCIATION OF MANITOBA MUNICIPALITIES

GENERAL ACCOUNT
SCHEDULE OF EXPENSES
YEAR ENDED AUGUST 31, 2006

<table>
<thead>
<tr>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>STAFFING</td>
<td></td>
</tr>
<tr>
<td>Management expenses</td>
<td>$ 23,690</td>
</tr>
<tr>
<td>Staff expenses</td>
<td>18,075</td>
</tr>
<tr>
<td>Salaries</td>
<td>474,544</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>65,622</td>
</tr>
<tr>
<td>Workers compensation</td>
<td>598</td>
</tr>
<tr>
<td>Employee benefits reserve</td>
<td>8,078</td>
</tr>
<tr>
<td>Staff training and recruitment</td>
<td>7,541</td>
</tr>
</tbody>
</table>

$ 598,148 $ 581,985

Mission Statement
The Association of Manitoba Municipalities identifies and addresses the needs and concerns of its members in order to achieve strong and effective municipal government.
### Table of Contents

- President’s Message
- Executive Director’s Message
- AMM Board of Directors
- AMM Executive and Staff
- AMM External Committees
- Policy & Lobbying
  - Legislative Overview
  - Lobbying Highlights
- Special Events & Announcements
- Member Services
  - Events
    - Communications
    - MTCML
- Financial Statement

### General Account

<table>
<thead>
<tr>
<th>Schedule of Expenses</th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FUNCTIONS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Municipal seminar</td>
<td>$35,330</td>
<td>$33,157</td>
</tr>
<tr>
<td>Trade show</td>
<td>22,587</td>
<td>21,128</td>
</tr>
<tr>
<td>Resolutions committee</td>
<td>2,603</td>
<td>2,589</td>
</tr>
<tr>
<td>Education</td>
<td>26,417</td>
<td>31,401</td>
</tr>
<tr>
<td>Convention</td>
<td>202,424</td>
<td>256,633</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$289,361</td>
<td>$344,908</td>
</tr>
<tr>
<td><strong>EXECUTIVE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board - stipend</td>
<td>$44,004</td>
<td>$44,838</td>
</tr>
<tr>
<td>Board - sundry</td>
<td>2,020</td>
<td>2,267</td>
</tr>
<tr>
<td>Meeting expenses</td>
<td>308,842</td>
<td>335,030</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$354,866</td>
<td>$382,135</td>
</tr>
<tr>
<td><strong>OTHER</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Association fees</td>
<td>$2,972</td>
<td>$2,949</td>
</tr>
<tr>
<td>Audit fees</td>
<td>9,490</td>
<td>10,713</td>
</tr>
<tr>
<td>Bank charges</td>
<td>25</td>
<td>108</td>
</tr>
<tr>
<td>Building repairs and maintenance</td>
<td>36,271</td>
<td>17,257</td>
</tr>
<tr>
<td>Building Reserve</td>
<td>50,000</td>
<td>50,000</td>
</tr>
<tr>
<td>Communications Reserve</td>
<td>20,000</td>
<td>20,000</td>
</tr>
<tr>
<td>Depreciation</td>
<td>38,072</td>
<td>43,843</td>
</tr>
<tr>
<td>Donations and gifts</td>
<td>4,723</td>
<td>4,989</td>
</tr>
<tr>
<td>Insurance</td>
<td>4,214</td>
<td>3,998</td>
</tr>
<tr>
<td>Legal</td>
<td>12,981</td>
<td>15,723</td>
</tr>
<tr>
<td>Office</td>
<td>57,555</td>
<td>59,685</td>
</tr>
<tr>
<td>Postage</td>
<td>21,945</td>
<td>23,326</td>
</tr>
<tr>
<td>Printing and stationery</td>
<td>8,332</td>
<td>8,966</td>
</tr>
<tr>
<td>Promotional materials</td>
<td>2,315</td>
<td>15,048</td>
</tr>
<tr>
<td>Property taxes</td>
<td>27,722</td>
<td>26,180</td>
</tr>
<tr>
<td>Telephone</td>
<td>20,079</td>
<td>20,487</td>
</tr>
<tr>
<td>Vehicle expenses</td>
<td>6,001</td>
<td>6,461</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$322,697</td>
<td>$309,733</td>
</tr>
</tbody>
</table>
On behalf of the Board of Directors of the Association of Manitoba Municipalities, I am pleased to present the 2005/2006 Annual Report. The past year, the eighth in AMM history, was exciting, productive and even ground-breaking in some cases.

One of the most significant events of the year for the AMM and our members took place on November 18, 2005. That is the day that the Province of Manitoba and the Government of Canada signed the Canada-Manitoba Gas Tax Agreement, representing $167.3 million in gas tax revenues to be invested in cities and communities across Manitoba over five years. All municipalities have now signed funding agreements and received their first payments.

While the share of federal gas tax revenues municipalities now receive is appreciated and needed, we recognize that municipalities are facing a much larger obstacle in the form of an ever increasing infrastructure deficit. Municipalities’ main source of revenue is property taxes, yet municipal responsibilities span so much more than basic property services today that it is difficult to keep pace with the added demands. The result of this inequity is that municipalities cannot afford to maintain their rapidly deteriorating infrastructure.

The federal government has acknowledged that a fiscal imbalance exists in Canada between all three orders of government, and all three orders of government agree that the current financial arrangement is not sustainable. The current mismatch of revenues and responsibilities is not productive and the time has come for a change.

More is needed than a simple one time transfer of surplus revenues, and all orders of government need to work toward the implementation of a sustainable plan to address the challenges facing Canadian communities.

By the same token, we have been advocating for a serious examination of the roles, responsibilities and resources of all orders of government here in Manitoba. There is little doubt that our communities need help, and with only eight cents of every dollar going to municipal governments in Canada, greater revenue sources are needed. While appreciated, one-time grants and transfers are not enough to make a meaningful impact on the serious infrastructure issues facing our communities and do not allow community leaders to make long-term plans. Only through this examination will we be able to meet the needs and expectations of all Manitobans.

These developments with respect to infrastructure are the result of strong lobbying by the AMM and other organizations, and by you – municipal governments who face this deficit every day. Our lobbying efforts have had an additional key result – an increase in public awareness around the infrastructure deficit. In fact, recent media reports and polls strongly suggest that infrastructure renewal is now a top priority for the public. Hopefully, with public opinion driving the issue to the forefront of decision-making at both the Provincial and Federal levels, we will see increased financial resources make their way into municipal budgets.

An election year always means a changing of the guard at the AMM, and we have seen some board members depart to take on other challenges. I’d like to thank Garry Wasylowski, Rural Vice-President, and Lorne Boguski, Urban Vice-President, for their years of dedication to municipal government and the AMM. Garry, Garry and I worked side-by-side for several years, and their knowledge of municipal issues will be greatly missed at our board table. I also bid farewell to Stan Ward, Karen Caldwell, Rick Martel and Jae Eadie. These board members logged many hours on behalf of the AMM and I wish them all the best in their future endeavors. Thanks also to the rest of the board for their continued dedication and contribution to the AMM. You are all true professionals whose work on behalf of our members is important and appreciated.

In closing, I must reserve my greatest thanks to you, the members of the AMM. While we have faced many trials, we have also gained much and I believe that over the past year we have most certainly achieved that most important milestone: certain achieved that most important milestone:
Ron Bell, AMM President

I am pleased to provide the Executive Director’s message for the eighth annual report of the Association of Manitoba Municipalities (AMM).

On the financial side, the AMM and Municipalities Trading Company of Manitoba Limited (MTCML) continue to be strong, as shown in the financial statements in this report. MTCML sales increased this past year, and as a result the AMM was able to offer a rebate back to the membership for the fifth consecutive year. This year’s rebate was $500,000, bringing the total rebates back to the membership to $1.75 million over the past five years. We sincerely thank all municipalities for their continued use of our trading company. It is clear our members understand the value they receive from the trading company, as illustrated in some of the members’ comments on p. 27 of this report. We would also like to express our appreciation and thanks to our official suppliers. They offer our membership excellent products and services at discounted prices that are second to none.

In terms of our events, this past year the AMM was able to offer two first-rate and affordable professional development courses for elected officials. Our other events, including the Annual Convention and Municipal Officials Seminar & Trade Show, were also well attended and are further highlighted on pages 22 and 23.

Joe Masi, Executive Director

On the communications side of the AMM, our magazine and bulletins continue to improve and keep our membership informed on various initiatives of the AMM. As well, visits to the AMM website at www.amm.mb.ca has doubled over the past two years. We attribute this increase to the website being easy to use, always up to date and offering a wealth of resources to our membership. Our policy and lobbying activities continue to make good progress on the major issues facing municipalities. These are outlined in more detail in the President’s message and in the rest of the annual report.

I would like to thank our Board of Directors for its support and guidance throughout the year, including those Board members who are no longer on our Board.

To our staff at the AMM, I would sincerely like to recognize the excellent work they do on behalf of our Board and our membership. They are dedicated and professional in the performance of their duties and I could not do my job as Executive Director without their support.

I would like to thank and acknowledge President Dale Lyle and Executive Director Mel Nott of the Manitoba Municipal Administrators Association (MMAA) and all the members of MMAA for their valuable contribution to the AMM. We truly value the partnership and excellent working relationship between the AMM and MMAA.

Lastly, I would like to thank our membership for their continued advice, support and encouragement. You have welcomed our Association to your offices on municipal visits, provided us with valuable feedback on various issues facing municipalities and you continue to serve your communities with dedication.

We hope you enjoy this annual report and we look forward to continuing to work on your behalf in the coming year.

Joe Masi, Executive Director

The “self-insurance loss pool” is operated by the Association of Manitoba Municipalities. The pool is funded annually by proportionate contributions from participating municipalities.

This joint loss pool is responsible for paying the first $500,000 (2005 - $500,000) per claim of certain types of claims, up to a maximum of $4,100,000 (2005 - $4,100,000) in aggregate for the year.

The segregated cash is recorded at cost as:

<table>
<thead>
<tr>
<th>Bank</th>
<th>Great West Life - Loss Pool Fund (market value $8,339,734, 2005 - $7,226,475)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2006</td>
</tr>
<tr>
<td></td>
<td>$ 22,230</td>
</tr>
<tr>
<td></td>
<td>$ 7,527,290</td>
</tr>
<tr>
<td></td>
<td>$ 7,549,520</td>
</tr>
<tr>
<td></td>
<td>$ 6,940,559</td>
</tr>
</tbody>
</table>

5. OPERATING LEASE COMMITMENT

The Association of Manitoba Municipalities generates revenue by leasing a portion of its building to an unrelated company. The lease expires May 1, 2008.

The Association will receive the following lease revenue in the years ended August 31:

<table>
<thead>
<tr>
<th>Year</th>
<th>Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>36,000</td>
</tr>
<tr>
<td>2008</td>
<td>27,060</td>
</tr>
</tbody>
</table>
Financial Statement

ASSOCIATION OF MANITOBA MUNICIPALITIES
NOTES TO FINANCIAL STATEMENTS
AUGUST 31, 2006

2. SIGNIFICANT ACCOUNTING POLICIES, continued

(c) Property And Equipment

Property and equipment are stated at cost less applicable government grants. Depreciation is recorded on the straight-line basis using the following annual rates:

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Depreciation Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building</td>
<td>2.5%</td>
</tr>
<tr>
<td>Office equipment</td>
<td>10%</td>
</tr>
<tr>
<td>Sign</td>
<td>10%</td>
</tr>
<tr>
<td>Computer hardware</td>
<td>30%</td>
</tr>
<tr>
<td>Computer software</td>
<td>100%</td>
</tr>
<tr>
<td>Vehicle</td>
<td>25%</td>
</tr>
<tr>
<td>Photocopier</td>
<td>20%</td>
</tr>
</tbody>
</table>

3. PROPERTY AND EQUIPMENT

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Cost</th>
<th>Accumulated Depreciation</th>
<th>2006 Net Book Value</th>
<th>2005 Net Book Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>$90,000</td>
<td>$-</td>
<td>$90,000</td>
<td>$90,000</td>
</tr>
<tr>
<td>Building</td>
<td>372,557</td>
<td>83,200</td>
<td>289,357</td>
<td>298,671</td>
</tr>
<tr>
<td>Office equipment</td>
<td>118,312</td>
<td>101,191</td>
<td>17,121</td>
<td>17,530</td>
</tr>
<tr>
<td>Sign</td>
<td>9,128</td>
<td>1,019</td>
<td>1,809</td>
<td>2,122</td>
</tr>
<tr>
<td>Computer hardware</td>
<td>235,077</td>
<td>223,072</td>
<td>12,005</td>
<td>17,531</td>
</tr>
<tr>
<td>Computer software</td>
<td>39,149</td>
<td>39,149</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Vehicle</td>
<td>35,411</td>
<td>17,706</td>
<td>17,705</td>
<td>26,558</td>
</tr>
<tr>
<td>Photocopier</td>
<td>17,905</td>
<td>17,905</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

Total: $917,339 $489,542 $427,997 $453,012
Financial Statement

ASSOCIATION OF MANITOBA MUNICIPALITIES
NOTES TO FINANCIAL STATEMENTS
AUGUST 31, 2006

1. NATURE OF ORGANIZATION

The Association was established to provide lobbying activities, professional development seminars and to aid in the development of policies that are of importance to its member municipalities in the Province of Manitoba. As well, the Association operates, through the Municipalities Trading Company of Manitoba Ltd. (MTCL), a program which offers member municipalities group discounts on various products and services. The Association is exempt from income tax on its earnings under Section 149 of the Income Tax Act.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles. Because a precise determination of many assets and liabilities is dependent upon future events, the preparation of financial statements for a period necessarily involves the use of estimates which have been made using careful judgement. The financial statements have, in management’s opinion, been properly prepared within the reasonable limits of materiality and within the framework of the significant accounting policies summarized below:

(a) Fund Accounting

The Association accounts for its operations in two funds as follows:

General Account

This fund includes transactions relating to the day-to-day operations of the Association.

Trading Account

This fund includes transactions relating to the day-to-day operations of the wholly-owned subsidiary, the Municipalities Trading Company of Manitoba Ltd.

(b) Inventory

Inventory is valued at the lower of specific cost and net realizable value.
### External Committees

**President Ron Bell**
- Federation of Canadian Municipalities
- Provincial/Local Consultative Committee on Infrastructure
- Federal Gas Tax Oversight Committee
- Infrastructure Council of Manitoba
- Prairie Grain Roads Program Management Committee

**Vice-President Garry Wasylowski**
- Provincial/Local Consultative Committee on Infrastructure
- Planning Act Review
- Prairie Grain Roads Program Management Committee
- Lake Winnipeg Stewardship Board
- KAP Water Management Working Group

**Vice-President Lorne Boguski**
- Provincial/Local Consultative Committee on Infrastructure
- Large Urban Policing Committee
- Hudson Bay Route Association

**Councillor Doug Dobrowolski**
- Office of the Fire Commissioner Advisory Committee
- Manitoba Emergency Services College Advisory Committee
- By-law Enforcement Working Group
- Rivers West Board
- Public Fire Safety & Prevention Advisory Committee
- Manitoba Disaster Appeals Board
- Drainage Guidelines Committee
- Livestock Facilitated Community Consultation Program

**Mayor Rene Maillard**
- “Tools for Change” Working Group
- Medical First Response Advisory Committee
- Manitoba Disaster Appeal Board
- Biodiesel Committee

**Councillor Rick Martel**
- “Tools for Change” Award Committee
- Certification of Water & Wastewater Plant Operators Review Committee
- Manitoba Product Stewardship Board

**Councillor Bert Lagimodiere**
- MTS Buried Cable Committee
- Manitoba Airport Operators Committee
- Inter Utility Committee
- RCMP Human Resources Advisory Committee

**Mayor Stan Ward**
- “Tools for Change” Award Committee
- Building Officials Training Certificate Program
- Building Standards Board
- Manitoba Public Insurance Vehicle Fire Advisory Committee
- Manitoba Product Stewardship Board

**Reeve Robert Misko**
- Planning Excellence Awards Judging Panel

**Reeve Roger Wilson**
- Conservation District Commission
- Conservation Agreements Board
- Manitoba Habitat Heritage Board

**Councillor Art Rempel**
- Community Investment Support Program
- “Tools for Change” Working Group
- Review of the Library Act

**Mayor Shirley Kalynuik**
- Sport Manitoba Committee
- MTS Buried Cable Committee

**Reeve Alice Bourgoin**
- Manitoba Technical Erosion Committee

**Reeve William Danylchuk**
- Manitoba Public Insurance Vehicle Fire Advisory Committee
- MPIC Road Safety Coordination Committee

**Mayor Randy Sigurdson**
- Physician Resource Coordination Office Policy Committee

### Financial Statement

**ASSOCIATION OF MANITOBA MUNICIPALITIES**

**COMBINED STATEMENT OF CASH FLOWS**

**YEAR ENDED AUGUST 31, 2006**

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH PROVIDED BY (USED IN):</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net income, Trading Account</td>
<td>$101,094</td>
<td>$88,744</td>
</tr>
<tr>
<td>Net income (loss), General Account</td>
<td>20,719</td>
<td>(85,522)</td>
</tr>
<tr>
<td>Add:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>38,072</td>
<td>43,843</td>
</tr>
<tr>
<td>Allocation to Reserves</td>
<td>140,578</td>
<td>60,000</td>
</tr>
<tr>
<td>Less: Gain on disposal of property and equipment</td>
<td></td>
<td>(6,519)</td>
</tr>
<tr>
<td></td>
<td>300,463</td>
<td>100,546</td>
</tr>
<tr>
<td>Change in non-cash working capital balances</td>
<td>9,211</td>
<td>(131,399)</td>
</tr>
<tr>
<td>Cash flows from operations</td>
<td>309,674</td>
<td>(30,853)</td>
</tr>
</tbody>
</table>

**INVESTMENTS**

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of property and equipment</td>
<td>(13,057)</td>
<td>(64,038)</td>
</tr>
<tr>
<td>Proceeds on disposal of property and equipment</td>
<td></td>
<td>13,500</td>
</tr>
<tr>
<td></td>
<td>(13,057)</td>
<td>(50,538)</td>
</tr>
</tbody>
</table>

**INCREASE (DECREASE) IN CASH**

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>CASH, beginning of year</td>
<td>$1,502,241</td>
<td>$1,583,632</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CASH, end of year</td>
<td>$1,798,858</td>
<td>$1,502,241</td>
</tr>
</tbody>
</table>

**REPRESENTED BY:**

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Account</td>
<td>$68,632</td>
<td>(15,146)</td>
</tr>
<tr>
<td>Trading Account</td>
<td>1,730,226</td>
<td>1,537,387</td>
</tr>
<tr>
<td></td>
<td>1,798,858</td>
<td>1,502,241</td>
</tr>
</tbody>
</table>

**SUPPLEMENTAL DISCLOSURE:**

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest received</td>
<td>$657,414</td>
<td>$457,629</td>
</tr>
</tbody>
</table>
The Province updated the Provincial Land Use Policy (PLUP) prior to The Planning Act coming into force on January 1, 2006. Policy two guides agricultural development and the amendment focused on enhancing clarity in planning processes. The AMM raised two key concerns regarding this legislation.

First, the animal unit calculation should reflect differences based on species type and confinement period since year-round confinement and pasturing operations each have distinct manure management practices. If the PLUP does not account for these differences, municipalities should be authorized to make suitable adjustments.

Secondly, the amendments make producers responsible for soil surveys for new or expanded livestock operations where such information is not available. This will increase costs for many producers due to the widespread lack of detailed mapping in Manitoba. The Province is responsible for environmental concerns and the costs of assessing soil suitability should not be shifted to individual producers.

AMM continues to raise municipal concerns through the overall review of the Provincial Land Use Policies.

Each year, the AMM monitors proposed legislation introduced in the Manitoba Legislature. During this year’s session, the AMM presented or submitted comments to legislative committees or ministers responsible for the following bills:

**Provincial Land Use Policy Review**

Submission to the Department of Intergovernmental Affairs & Trade—November 7, 2005

The Province updated the Provincial Land Use Policy (PLUP) prior to The Planning Act coming into force on January 1, 2006. Policy two guides agricultural development and the amendment focused on enhancing clarity in planning processes. The AMM raised two key concerns regarding this legislation.

First, the animal unit calculation should reflect differences based on species type and confinement period since year-round confinement and pasturing operations each have distinct manure management practices. If the PLUP does not account for these differences, municipalities should be authorized to make suitable adjustments.

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AMM continues to raise municipal concerns through the overall review of the Provincial Land Use Policies.

**Bill 14: The Water Rights Amendment Act June 5, 2006**

The AMM made a presentation to the Standing Committee on Legislative Affairs regarding Bill 14: The Water Rights Amendment Act.

Water protection is a central issue for municipal governments. Developing the legislative framework for the protection of Manitoba’s water has involved enacting a number of bills and regulations designed to protect this valuable resource. A key issue for the AMM has been the need to have adequate enforcement measures in place to ensure compliance with the new rules. The AMM expressed support for Bill 14 as it strengthens the enforcement process.

The AMM also noted that while municipalities, through local conservation districts, have begun developing water plans to manage their water, illegal drainage work does occur which affects even the best laid plans. The AMM suggested that while stronger enforcement measures are appreciated, additional resources should also be considered for the licensing process, as improving the process may reduce the amount of illegal work being done.

**Bill 14 received Royal Assent on June 13, 2006.**

**Financial Statement**

<table>
<thead>
<tr>
<th>ASSOCIATION OF MANITOBA MUNICIPALITIES</th>
<th>TRADING ACCOUNT</th>
<th>STATEMENT OF INCOME</th>
<th>YEAR ENDED AUGUST 31, 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2006</td>
<td>2005</td>
<td></td>
</tr>
<tr>
<td>SALES</td>
<td>$11,556,313</td>
<td>$9,054,671</td>
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</tr>
<tr>
<td>COST OF SALES</td>
<td>11,326,173</td>
<td>8,862,482</td>
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</tr>
<tr>
<td>GROSS PROFIT (2006 - 2.0%, 2005 - 2.1%)</td>
<td>230,142</td>
<td>192,189</td>
<td></td>
</tr>
<tr>
<td>INSURANCE ADMINISTRATION FEES</td>
<td>564,850</td>
<td>527,640</td>
<td></td>
</tr>
<tr>
<td>INTEREST</td>
<td>454,771</td>
<td>454,949</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1,449,724</td>
<td>1,173,809</td>
<td></td>
</tr>
</tbody>
</table>

| EXPENSES                              |                |                    |
| Administration dividend, General Account | 180,000        | 180,000            |
| Advertising and promotion              | 9,679          | 7,600              |
| Allocation to AMM 10th Anniversary Reserve | 23,000         | -                  |
| Allocation to Public Sector Accounting Reserve | 37,500         | -                  |
| Miscellaneous                          | (6,620)        | (2,992)            |
| Interest and bank charges              | 67             | -                  |
| Membership value                       | 499,625        | 350,217            |
| Write-down of inventory                | 3,978          | (3)                |
|                                      | 518,629        | 353,122            |

| OPERATING INCOME                      | 701,094        | 638,747            |

| OTHER EXPENSES                        | (160,000)      | (550,000)          |
| Dividend, General Account              | -              |                    |

| NET INCOME                            | $101,094       | $88,747            |

<table>
<thead>
<tr>
<th>ASSOCIATION OF MANITOBA MUNICIPALITIES</th>
<th>STATEMENT OF NET ASSETS</th>
<th>YEAR ENDED AUGUST 31, 2006</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Invested in Capital Assets</td>
<td>2006</td>
</tr>
<tr>
<td>General Account</td>
<td></td>
<td>Total</td>
</tr>
<tr>
<td>BALANCE, beginning of year</td>
<td>$435,012</td>
<td>(302,878)</td>
</tr>
<tr>
<td>Net income (loss)</td>
<td>(38,072)</td>
<td>58,791</td>
</tr>
<tr>
<td>Investment in capital assets</td>
<td>1,140,297</td>
<td>1,140,297</td>
</tr>
<tr>
<td>BALANCE, end of year</td>
<td>$427,997</td>
<td>$157,144</td>
</tr>
</tbody>
</table>

| Trading Account                       |                         |                    |
| BALANCE, beginning of year            | $ -                     | $1,476,247         | $1,476,247 | $1,387,503 |
| Net income                            | $ -                     | 101,094            | 101,094 | $88,747 |
| BALANCE, end of year                  | $ -                     | $1,577,241         | $1,577,241 | $1,475,260 |
Bill 15: The Emergency Measures Amendment Act  May 24, 2006

Last May, the AMM made a presentation to the Standing Committee on Legislative Affairs around Bill 15: The Emergency Measures Amendment Act.

Overall, the AMM was pleased to see the Provincial Government introduce Bill 15, as it will allow municipalities to issue emergency prevention orders in advance of a disaster’s onset. This means that municipalities will be able to take action ahead of time and prevent damages.

The AMM did express concern that there is no guarantee that necessary preventative work will be covered under the current Disaster Financial Assistance program. While the AMM is pleased that Bill 15 gives communities new tools to deal with disasters, without accompanying financial assistance many municipalities will still be unable to take any meaningful action.

Municipalities will benefit from Bill 15 and the ability to enact emergency preparedness orders. This will allow communities to take action to prevent damages when disasters are looming and to work to protect their communities.

Bill 15 received Royal Assent on June 13, 2006.


This is an important piece of legislation for municipalities as it mandates increased responsibilities for local authorities, primarily increased inspections on public buildings. Municipalities understand the need to ensure public buildings are safe, and they also understand the benefits to standardizing codes across the province.

Other bills passed during this session of interest to the AMM included:
- Bill 7: The Architects and Engineers Scope of Practice Dispute Settlement Act  Received Royal Assent November 30th, 2005
- Bill 13: The Conservation Districts Amendment Act  Received Royal Assent June 13, 2006
- Bill 22: The Elections Reform Act  Received Royal Assent June 13, 2006

Bill 30 received Royal Assent on June 13, 2006.

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- Bill 13: The Conservation Districts Amendment Act  Received Royal Assent June 13, 2006
- Bill 22: The Elections Reform Act  Received Royal Assent June 13, 2006

Copies of all of the AMM’s presentations to the Legislative Standing Committees are available on the AMM website at www.amm.mb.ca
Courses for Level III and IV certification are only available by correspondence or by traveling out of province. Training opportunities should be available in Manitoba in order to facilitate compliance with new Provincial requirements. With Manitoba’s commitment to expanding wind energy capacity, there is an opportunity to train local people to build new facilities and perform regular maintenance. Much of this skilled labour is imported and the Province should promote the development of a local skilled labour force.

Agriculture, Food & Rural Initiatives

The AMM met with Minister Rosann Wowchuk on February 22. Highlights included:

Flooding in 2005 highlighted the need for enhanced disaster financial assistance in Manitoba. There is a need for disaster assistance to fund permanent preventive measures, rather than exclusively focusing on temporary, ad hoc initiatives.

Economic development is an important priority that requires a coordinated Provincial strategy. The Province must ensure that funding mechanisms are responsive to a range of local priorities and initiatives.

New legislation regarding land and water resource planning must be coordinated to ensure consistency across Provincial departments. Improved clarity and the enhanced use of scientific principles will increase the effectiveness of the legislation.

Advanced Education & Training

The AMM met with Minister Diane McErgiftord on September 11. Highlights included:

September 1, 2006 marks the deadline for certification of water and wastewater operators. As of this date all new employees must be appropriately certified.
The new regulations must not depend on municipal governments for financing and the Province should ensure that resources are available to meet increased responsibilities.

All affected Provincial Departments, municipalities and agencies need to work together to develop a coordinated approach to effectively control weeds at the source. The Province should provide the resources to manage this important undertaking.

**Update:** AMM held an information session on economic development at the 2006 Municipal Officials Seminar to highlight the types of initiatives that occur throughout Manitoba.

**Manitoba Conservation**

The AMM met with Minister Stan Struthers on January 25. Highlights included:

- Green Manitoba Eco Solutions (GMES) must obtain sufficient Provincial funding to maintain the 80:20 funding ratio. Permanent recycling programs for household hazardous waste and electronic waste must be established.
- Training opportunities must be available within Manitoba for all water and wastewater operator levels to ensure that appropriate personnel can be hired locally.
- The Province should allocate resources to coordinate the efforts of various Departments, municipalities and agencies to control weeds at the source.
- The Province should review the taxation of park residences and impose taxation whereby municipalities are adequately compensated for services used by permanent park residents.

**Update:** GMES has put forward regulatory changes to improve tire recycling, with blue box, electronic waste and household hazardous waste to follow. The Province has committed to maintaining the 80:20 funding ratio under GMES and consulting with municipalities as new regulations are developed.

The chief place of residency fee increased by $100 in the 2006 Budget. The Province is reviewing the fee system for provincial parks to ensure that it is responsive to the interests of all stakeholders.

**Culture, Heritage & Tourism**

The AMM met with Minister Eric Robinson on January 25. Highlights included:

- The Province should promote recreation by enhancing funding for the Community Places Program, increasing funding to recreation commissions and advancing a tri-partite national recreation infrastructure program.
- Public libraries require increased financial support and the Province should reduce the reliance on per capita funding mechanisms.
- Further options for joining regional libraries should be considered, such as allowing the designation of parts of municipalities to regional library districts.
- The Province should establish a trust fund for the ongoing maintenance of the Trans-Canada Trail in Manitoba.

**Update:** The Public Libraries Review Committee submitted its final report to Minister Robinson, recommending reviewing funding mechanisms and allowing the designation of parts of municipalities to regional library districts. As well, the Province allocated $1 million to assist the Manitoba Recreational Trails Association with the construction of the Trans Canada Trail.

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The policy papers developed for each meeting are available on the AMM website at www.amm.mb.ca.
Education, Citizenship & Youth
The AMM met with Minister Peter Bjornson on February 15. Highlights included:

Property taxes are an inappropriate mechanism to raise funds for education. The Province has been moving in the right direction by eliminating the residential Education Support Levy (ESL) and providing a 60 per cent rebate for farmland. However, further movement is required since there has been no change to education taxation on commercial property and the Province still relies heavily on property taxation to fund education.

The Province has committed to further changes to education funding mechanisms and municipalities are anticipating these changes in the next Provincial Budget. A long-term plan is required to shift education funding away from property taxation.

Energy, Science & Technology
The AMM met with Minister David Chomiak on June 8. Highlights included:

The Province must engage in meaningful consultation with municipalities during the drafting of regulations and throughout the ongoing activities of Green Manitoba Eco Solutions.

Further investments in ethanol and biodiesel facilities are required across Manitoba to promote clean energy alternatives and local economic development.

Along with environmental benefits, wind energy provides opportunities for economic benefits for Provincial and municipal governments. The Province should expand efforts to stimulate growth in Manitoba’s wind energy sector.

Extension of cellular coverage should be addressed by governments working with private industry to meet the needs of Manitobans. The Province should adopt a more prominent role in the expansion of cellular service to remote areas.

Update:
Wind energy projects will move forward as the Province releases a Request for Proposals for another 300 megawatts. New projects should begin in 2007-08.

In addition, biodiesel incentives have been enhanced as the Province will no longer collect the 11.5 cents per litre fuel tax on 100 per cent biodiesel.

Family Services & Housing
The AMM met with Minister Christine Melnick on February 7. Highlights included:

There is a need for greater accessibility to affordable housing programs for all communities. Economic development and neighborhood revitalization programs, such as the Neighbourhoods Alive! program, should be available in more communities, while maintaining the level of funding available to Winnipeg, Brandon, and Thompson.

Update:
Several rural communities received funding for affordable housing projects under the Canada-Manitoba Affordable Housing Initiative (AHI) including Steinbach, Ste. Anne, Dauphin, Woodlands, Arborg, Morden and The Pas.

Wind energy projects will move forward in 2007-08.
The effective delivery of health care services is paramount to community sustainability, but Regional Health Authorities (RHA) are falling short since they do not respond to local community needs. The Province should review the RHA structure in order to achieve greater accountability and transparency and to allow the election of RHA boards.

Greater resources must be allocated to ensure Manitobans have local access to physicians. The Province should address physician shortages by providing additional support for locally trained students, facilitating the recruitment of international medical graduates, and contributing to retention strategies to keep physicians in Manitoba.

As a public health concern, the Province should take a proactive stance on West Nile virus prevention and absorb all related surveillance and mosquito control costs.

The Province should fully fund the ambulance costs of inter-facility patient transfers across RHA boundaries.

The Province should work with municipalities to prepare for a pandemic influenza and to take a proactive stance on West Nile virus prevention and absorb all related surveillance and mosquito control costs.

Efforts to reduce youth crime should include lobbying for a federal review of The Youth Criminal Justice Act to deal more effectively with offenders and repeat offenders as well as to address the regional diversity of Manitoba’s municipalities.

The Province should restrict the re-issuance of driver’s licenses pending the payment of outstanding parking and traffic violation fines.

Manitoba Public Insurance Corporation

Manitoba Public Insurance Corporation should provide full compensation when municipal fire departments respond to motor vehicle accidents. Compensation mechanisms should also cover traffic control services performed by firefighters.

The AMM met with Minister Tim Sale on January 31. Highlights included:

- The effective delivery of health care services is paramount to community sustainability, but Regional Health Authorities (RHA) are falling short since they do not respond to local community needs. The Province should review the RHA structure in order to achieve greater accountability and transparency and to allow the election of RHA boards.
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The AMM met with Minister Gord Mackintosh on February 7. Highlights included:

- The Province should commit additional resources to police services throughout Manitoba to ensure that all communities have sufficient access to safety and crime prevention services.
- Efforts to reduce youth crime should include lobbying for a federal review of The Youth Criminal Justice Act to deal more effectively with offenders and repeat offenders as well as to address the regional diversity of Manitoba’s municipalities.
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**Policy & Lobbying**

**Health**

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**Industry, Economic Development & Mines**

The AMM met with Minister Jim Rondeau on February 15. Highlights included:

- The Province should review the 4.4-cent per tonne aggregate mining fee in order to provide municipalities with sufficient funding to address the infrastructure challenges created by mining operations.
- Future leases for gravel pit operators should include a requirement to pay property taxes, since municipalities are inadequately compensated for the current use of municipal infrastructure by operators.
- There are significant health and environmental risks associated with orphaned and abandoned mine sites and the Province must commit greater resources to the timely remediation of these hazardous locations.

**Justice**

The AMM met with Minister Gord Mackintosh on February 7. Highlights included:

- The Province should commit additional resources to police services throughout Manitoba to ensure that all communities have sufficient access to safety and crime prevention services.
- Efforts to reduce youth crime should include lobbying for a federal review of The Youth Criminal Justice Act to deal more effectively with offenders and repeat offenders as well as to address the regional diversity of Manitoba’s municipalities.
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Here are two major buying programs offered by the Trading Company. These programs are owned by the AMM membership, managed by the AMM and each administered by a company that has expertise in the program area.

**Fuel Supply Program**

AMM entered into two new contracts with Imperial Oil and with two local Co-ops in August 2006 on behalf of all of our participating Members, for the supply of gasoline, diesel and lubricants. We have also entered into a contract with Fas Gas and Race Trac Gas for the supply of gasoline and diesel, at a very attractive discount from local pump prices, at their 450 locations throughout the three prairie provinces.

Our objective of starting this program in 1997 was to combat one-sided pricing advantages enjoyed by petroleum suppliers and to assist our Members in purchasing fuel at a lower cost while still supporting the local fuel dealers. At present, there are 77 AMM Members who currently purchase over 6,000,000 litres of fuel each year and about 130 other municipalities in Saskatchewan and Alberta who purchase an additional 29,000,000 litres of fuel annually.

The Fuel Supply Program of AMM generates substantial fuel savings for member municipalities, while at the same time supporting local fuel dealers, Prairie Fuel Advisors Inc. who act as our agent and who ensure all prices are consistent with the terms of the supply contracts, administers the program. Prairie Fuel is responsible for locating discrepancies and ensures our Members do not pay more than the contract terms specify.

**HED Annual Report**

All AMM members outside of Winnipeg participate in the AMM's property/casualty insurance program, administered by HED Insurance on behalf of the AMM. Coverage includes property/hard machinery and equipment; crime (loss of money); comprehensive general liability; errors and omissions liability; environmental impairment (pollution) liability; fire vehicle insurance; plus accident insurance for councils, fire departments, ambulance services, and other "Volunteers".

A major part of the program is the $4,000,000 annual self-insurance loss pool that keeps premiums much lower than if individual municipalities purchased their own coverage. Insurance is purchased from various insurer providers for individual municipalities purchased their own coverage.

With the Fuel Program, we save money and, thanks to the fixed prices, we are able to plan our fuel expenditures much better.”

Grand Thorsteinson, CAO
RM of Bifrost

“Tires, fuel, office furniture, industrial supplies, signage, printing and, of course, insurance. We use the MTCML a lot.”

Gary Hanna, Administrator
LGD of Pinawa

“I’ve been here 28 years. The Trading Company made sense to me then, and it makes sense to me now.”

Eric Plaatnick, CAO
RM of South Cypress
The Municipalities Trading Company of Manitoba Ltd. (MTCML) allows AMM members to purchase products and services at lower prices through the power of bulk buying. This past year was another great success. Sales increased and the stable pool of official suppliers continued to change and grow.

The MTCML provides a major source of revenue for the AMM and allows the AMM membership dues to remain one of the lowest in Canada. This year, the MTCML was able to rebate another $500,000 to our members based on their MTCML sales, bringing the cumulative rebate over the past five years to $1,750,000.

**MTCML Official Suppliers**

Official Suppliers are very important to the success of the MTCML. These suppliers offer hundreds of products and services that municipalities use. The Trading Company has individual contracts with each of these suppliers that ensure the best possible pricing for the purchasing members. In return, suppliers have direct contact with Manitoba’s municipal market and can be a part of regular marketing opportunities through the AMM (mailings, Convention, trade shows, etc.) Each of our suppliers have shown long term commitment to the MTCML, creating a stable purchasing environment for the members of the AMM.

**Corporate Members**

Fourteen companies make up the Corporate Members list of the AMM. These members assist the buying group in providing many services and hosting various events throughout the year.

**AMM Corporate Members**

- Barfind Construction
- Cacharne Engineering
- Guerin Equipment
- Hayhurst Elias Dudek
- Ikon Office Solutions
- Innovative Municipal Products
- J.R. Cousin Consultants Ltd.
- Manitoba Aboriginal and Northern Affairs
- Manitoba Heavy Construction Association
- Manitoba Hydro
- Manitoba Mixed Concrete Association
- Manitoba Pork Council
- Mazegroup Construction Equipment
- Westcon Equipment & Rentals

**AMM Corporate Members**

- MTCML Trade Show, February, 2006

**MTCLM Official Suppliers**

Acklands Grainger Inc.
- Airmaster Sales
- Armtec
- Bridgestone Canada Inc.
- CD Awards
- Darwen Road Technologies Ltd.
- Denray Tire
- Dust Free Road Maintenance
- Fort Distributors Ltd.
- Grand & Toy
- Guardian Traffic Services Ltd.
- Hayhurst Elias Dudek Inc.
- Kal Tire
- Lyreco
- MTS
- Michelin
- Norquay Printers Ltd.
- PCO Orkin Swat Team
- Prairie Fuel Advisors Inc.
- Shipman & Associates Inc.
- Souris Rock Shop
- Tirecraft
- Westcon Equipment & Rentals
- Westman Steel Industries

**Labour & Immigration**

The AMM met with Minister Nancy Allan on February 15. Highlights included:

- The Province should ensure that additional fire inspections are not downloaded to municipal fire departments.
- Mutual aid districts require additional resources to provide appropriate training to all personnel.
- All Manitobans should have access to 911 services, therefore the Province should adequately staff the Medical Transportation Coordination Centre and enact mandatory 911 legislation for all municipalities.
- AMM also raised the issue of compensation for municipal fire departments responding to motor vehicle accidents and the inclusion of traffic control in the compensation rates.

**Transportation**

The AMM met with Minister Ron Lemieux on April 25. Highlights included:

- Increased infrastructure investment is one of the greatest needs in Manitoba and the Province must commit to a long-term plan with sustained funding to address the increasing transportation infrastructure deficit.
- The discontinuation of the Bridge Cooperative Program and the Manitoba Airport Capital Assistance Program had a profound impact on many small communities. The Province should reinstate both of these crucial programs.
- The Province should establish a coordinated approach for municipalities and departments to control weed growth along Provincial roads and in ditches to minimize the spread of noxious weeds.

**Update:** Acting on the resolutions passed by the membership, the AMM has been working with the Province and those municipalities most directly impacted by unpaid parking violations to find a way to allow municipalities to hold driver’s licenses until parking offences are paid. The Province has been willing to review this issue and we expect to have it resolved in the near future.

As of January 2006, MPIC compensation rates increased to $600 per incident for basic calls and to $800 per incident for complex calls.

**Update:** The Province increased its investment in highways to $257 million in the 2006 Budget.

**Update:** The AMM passed Bill 30 – The Fires Prevention and Emergency Response Act.

**Update:** The Province increased its investment in highways to $257 million in the 2006 Budget.

The policy papers developed for each meeting are available on the AMM website at www.amm.mb.ca.
Policy & Lobbying

Intergovernmental Affairs and Trade
One of the most important provincial departments for municipalities is the Department of Intergovernmental Affairs and Trade. Because of this the AMM tries to meet on a more regular basis with the Minister to highlight key municipal issues. This year the AMM raised several key issues with Minister Scott Smith, including:

- Federal New Deal for Municipalities
- New Accounting Standards for Municipalities
- The Municipal Agenda
- Changes to the Disaster Financial Assistance System
- Minister Meetings at AMM Convention

The AMM will continue to keep a close relationship with this Department as it is imperative that the Minister of Intergovernmental Affairs and Trade has a keen understanding of both emerging and long-standing municipal issues.

Finance
The AMM met with the Minister of Finance, Greg Selinger, on February 14th, to highlight some of the key priority areas for municipalities. These included water issues and the need for increased funding for policing, recycling, and disaster financial assistance.

Other issues discussed were health, recreation funding, and the Manitoba Airport Capital Assistance Program and Bridge Co-Operative Program.

Budget Day, March 6, 2006, saw the elimination of the education support levy (ESL), and an increase to the farmland tax rebate to 60%. There was also a commitment to further reductions in upcoming budgets.

The AMM often meets with various other groups and organizations to discuss areas of shared concern. Some of the organizations the AMM met with last year include:

- Keystone Agricultural Producers
- Manitoba Association of School Trustees
- Manitoba Chamber of Commerce
- Manitoba Conservation Districts Association
- Manitoba Fire Chiefs
- Manitoba Foresters Association
- Manitoba Heavy Construction Association
- Manitoba Hydro
- Manitoba Telecom Services
- RCMP
- Winnipeg Chamber of Commerce

Media Relations
The AMM continually strives to enhance our relationship with local media. Last year, the AMM was mentioned in Manitoba media 336 times—a drop from the 400+ mentions in 2004/2005, but significant in the number of issues discussed. The AMM was mentioned in the context of 85 different media issues, up from 50 issues the previous year.

Some of the media interviews granted were a result of the 25 news releases and media advisories distributed throughout the year, while others were a product of increased awareness of the AMM and our lobbying efforts.

The AMM enjoyed extensive media coverage of its primary annual event, the AMM Annual Convention, and as a key player in the New Deal negotiations, media stories on that topic included the AMM’s perspective 81 times.

Communications

AMM President Ron Bell being interviewed at the AMM 7th Annual Convention.
Communication with our membership is a key area for the AMM and last year saw a number of communications highlights.

**AMM Website — www.amm.mb.ca**

The AMM website continued to gain popularity as illustrated in the graph below. Monthly visits to the website increased by 25,000 visitors over the previous year. Monthly averages increased from 8,169 visitors per month in 2004/2005 to 10,298 visitors per month in 2005/2006.

**Bi-Weekly News Bulletin**

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- **Summer, 2006** spanned “100 years of municipal leadership” with an article on the history of the AMM. It then jumped into the present (and future) with our feature report on Municipal Technology.

**A New Deal for Manitoba**

On November 18th, 2005 the Province of Manitoba and the Government of Canada signed an agreement on the transfer of federal gas tax revenues under the New Deal for Cities and Communities. All municipalities have signed their funding agreements and received their first payments. A total of $167.3 million will be invested in cities and communities across Manitoba over five years by the Government of Canada through its commitment to share gas tax revenues.

Municipalities may use their gas tax funds for environmentally-sustainable municipal infrastructure projects. Eligible project categories include roads and bridges, water and sewer facilities, solid-waste management, public transit, community energy systems and municipal capacity building. Decisions on how these funds are invested will be made locally in a way that responds to the infrastructure needs of each community and results in environmental benefits such as cleaner air, cleaner water and reduced greenhouse gas emissions for all Manitobans.

The Province of Manitoba is administering the federal gas tax funds made available under these agreements on behalf of Canada including making payments to individual municipalities and communities.

**The Municipal Agenda**

Manitoba’s municipal governments continue to take on greater responsibilities. The AMM feels it is necessary that the roles, responsibilities and resources of municipal government be examined. Some options to support municipal governments in serving their communities effectively are reducing education tax from property and exempting municipal governments from the Provincial Sales Tax. Throughout the year, the AMM urged the Province to work with municipalities to seriously examine the roles, responsibilities and resources of municipal governments in Manitoba.

The AMM has taken a close look at this issue. In response to the AMM Board’s strategic planning session, at this year’s Mayors, Reeves and CAOs meetings the AMM sought feedback from the membership on key issues surrounding the roles, responsibilities and resources of municipal governments in Manitoba.

A report was compiled and was the focus of President Bell’s presentation at the June District Meetings. The report found that there is a real need to take a serious, meaningful look of the roles, responsibilities and resources of municipal government in this province to maximize resources and ensure the best delivery of service while dealing with the growing infrastructure deficit.

This report also provided a starting point for all municipal associations from across Canada, including the AMM, to commission a major study looking at this very issue. This study will provide a detailed examination of the relationships between municipalities and their respective provincial governments across Canada. We anticipate the final report in April of 2007, and hope its findings further open the door to a realignment of fiscal responsibilities amongst governments.
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The AMM has spent much of the last year working on key municipal water issues and in April presented the Province with the AMM Water Issues Paper. Highlighting six principal issues, the paper provides a synopsis of the most pressing areas in need of attention and clarification.

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The final two issues highlighted in the paper is the need to update the antiquated Conservation Districts Act and the need for realistic timelines for the implementation of these requirements.

The AMM will continue to push for the resolution of these issues in order to ensure that municipalities have input into Manitoba’s water vision and that the end vision is reflective of the needs of municipalities and the realities they face.

The AMM looks forward to the Department’s formal response to the issues identified in the paper.

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A breakout discussion on The Municipal Agenda was an important part of the meetings this year. Born out of the AMM’s annual strategic planning session in January, the AMM felt that the Mayors, Reeves and CAOs meetings were an excellent opportunity to gain valuable input from our members on the topic.

A number of key questions were asked of participants and the results compiled into a report on The Municipal Agenda.

Hosts for the 2006 Mayors, Reeves & CAOs Meetings were the RM of Kelsey & Town of The Pas, RM of Ochre River, RM of Riverside, RM of Franklin, RM of Park, RM of Morris, and the City of Selkirk.

June District Meetings June 12—21, 2006

June District Meetings are held in each of the AMM’s seven districts. Resolutions passed at June District Meetings are brought forward to the AMM Annual Convention.

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Held each year in Brandon, the MOS provides AMM members the opportunity to participate in education and policy related workshop sessions. Over 800 municipal officials attended workshops on topics including Canadian corrections, community problem-solving, pre-retirement planning, hiring a CAO, effective email, the future of municipalities, health, Manitoba’s extended producer responsibility program, and tire stewardship.

Plenary highlights included How the New Deal Program Can Work For You, and A Rationale for the Delivery of Municipal Leisure Services.

In conjunction with MOS, the MTCA hosts its largest trade show event of the year. This one-day trade show was held the first day of MOS and included over 100 booths.

Resolutions Summary - 2005

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LOBBYING HIGHLIGHTS

Lobby Days—April 11 & 12
On April 11 & 12, 2006, the AMM organized the 2nd annual Lobby Days at the Manitoba Legislature. This year, the AMM met with the NDP caucus as a group, and individually with Conservative and Liberal MLAs. Three topics were raised at each meeting: The Municipal Agenda, Education Tax, and Water Issues.

Municipal Agenda
The AMM introduced this topic by explaining that as Manitoba’s municipal governments continue to take on increasingly greater responsibilities, it is necessary that the roles, responsibilities and resources of municipal government be examined.

There was recognition of the challenges all municipal governments face. The need for funding to flow to municipalities to meet the huge infrastructure challenges was also well understood by all parties.

Education Tax
The AMM explained that education taxation will remain a priority until the reliance on local property taxation to fund education is reduced. The AMM expressed appreciation for the valuable first steps that the Provincial Government has taken to address this issue by reducing education taxes on certain classes of property. However, reductions in education tax should be available to all property owners.

The AMM also stressed that municipalities are committed to supporting high quality education and do not advocate an overall reduction in education spending.

The AMM continues to urge the Provincial Government to create a comprehensive five-year strategy to increase its share of funding for education, thereby reducing the current reliance on property taxes.

All parties agreed that education tax is still a major issue.

Water Issues
Municipalities are supportive of water protection efforts, however there are a number of outstanding issues that need to be addressed. These issues were presented during Lobby Days and are also contained within a recent Water Issues Paper (see p. 18).

The AMM urged the Province to address the issues raised to make Manitoba’s water protection initiatives a success.
One of the highlights of the past year occurred when the AMM hosted a delegation from El Salvador. Mayor Milagro Navas and Executive Director Carlos Pinto arrived on June 24 and departed on July 2. COMURES, the municipal association representing communities throughout El Salvador, initially met AMM officials during a Federation of Canadian Municipalities (FCM) event last year, and were immediately interested in forming a relationship that would help to further develop their organization’s lobbying abilities.

The FCM’s Micheline Caron accompanied the group and acted as translator during their activities. (FCM sponsors international activities for its members with funding from the Canadian Agency for International Development.)

During their visit, the delegation met with President Bell and senior staff of AMM to examine components of administration, finance, member relations, policy and communications. They also attended meetings with the City and the RM of Portage la Prairie, and observed the AMM Administration and Resource Management Committee meetings. The group also met with the Minister, Deputy Minister and senior staff of Manitoba Intergovernmental Affairs & Trade.

“Our system in El Salvador is very different from yours,” said President Navas, “but we are confronted with the same issues all over the world. Having the experience to hear about the practices of the AMM opens up new ways to do things—not necessarily to change but to renew. It’s inspiring.”

AMM Achieves Milestone

The AMM had the honour of receiving a Centennial Organization Award from the Manitoba Historical Society on April 23, 2006. The Honourable John Harvard, Lieutenant-Governor of Manitoba, presented the award to AMM Rural Vice-President Garry Wasylowski and AMM Executive Director Joe Masi.

The AMM believes that following the template laid out by the original Union of Manitoba Municipalities (UMM) and Manitoba Association of Urban Municipalities (MAUM), in which rural and urban municipalities work hand in hand for the betterment of all, has allowed us to reach this milestone.

The AMM has a long history of lobbying for the betterment of municipal governments in Manitoba, and we are delighted to receive this prestigious award from the Manitoba Historical Society.

MRIF Project Update

Between 2005 and 2010, the Municipal Rural Infrastructure Fund (MRIF) will inject $120 million into municipal infrastructure for Manitoba’s urban, rural and northern communities. Eighty percent of MRIF will be allocated to rural and northern infrastructure projects in communities with a population under 250,000. As of March 31, 2006 34 projects totaling $71 million have been announced.

Applications are assessed by the Rural/Northern Federal-Provincial-Local Consultative Committee (FPLCC) on Infrastructure. This is a six-member committee consisting of the President and two Vice-Presidents from the AMM, the President and a member of the Northern Association of Community Councils (NACC), and an official from Manitoba Aboriginal and Northern Affairs.

The most recent funding announcement took place in Niverville on March 24, 2006. The third and final round of approved MRIF projects for rural and northern communities is anticipated to be announced in late Fall 2006.
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This year’s Ministerial Forum saw six ministers take part. The Honourable Scott Smith chaired the forum and was joined by Ron Lemieux (Transportation and Government Services), Steve Ashton (Water Stewardship), Tim Sale (Health), Rosann Wowchuk (Agriculture, Food and Rural Initiatives), and Stan Struthers (Conservation).

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Delegates line up to register for February’s Municipal Officials Seminar (MOS)
Communications with our membership is a key area for the AMM and last year saw a number of communications highlights.

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Policy & Lobbying

Intergovernmental Affairs and Trade

One of the most important provincial departments for municipalities is the Department of Intergovernmental Affairs and Trade. Because of this the AMM tries to meet on a more regular basis with the Minister to highlight key municipal issues. This year the AMM raised several key issues with Minister Scott Smith, including:

- Federal New Deal for Municipalities
- New Accounting Standards for Municipalities
- The Municipal Agenda
- Changes to the Disaster Financial Assistance System
- Minister Meetings at AMM Convention

The AMM will continue to keep a close relationship with this Department as it is imperative that the Minister of Intergovernmental Affairs and Trade has a keen understanding of both emerging and long-standing municipal issues.

Finance

The AMM met with the Minister of Finance, Greg Selinger, on February 14th, to highlight some of the key priority areas for municipalities. These included water issues and the need for increased funding for policing, recycling, and disaster financial assistance.

Other issues discussed were health, recreation funding, and the Manitoba Airport Capital Assistance Program and Bridge Co-Operative Program.

Budget Day, March 6, 2006, saw the elimination of the education support levy (ESL), and an increase to the farmland tax rebate to 60%. There was also a commitment to further reductions in upcoming budgets.

The AMM often meets with various other groups and organizations to discuss areas of shared concern. Some of the organizations the AMM met with last year include:

- Keystone Agricultural Producers
- Manitoba Association of School Trustees
- Manitoba Chamber of Commerce
- Manitoba Conservation Districts Association
- Manitoba Fire Chiefs
- Manitoba Foresters Association
- Manitoba Heavy Construction Association
- Manitoba Hydro
- Manitoba Telecom Services
- RCMP
- Winnipeg Chamber of Commerce

The Building Manitoba Fund increased by 6% overall in Budget 2006. The Building Manitoba Fund increased by 6% overall. The total increase of $7.9M includes $3.4M for rural Manitoba and $4.5M for Winnipeg. $1.7M of the rural increase was earmarked for a new Recreation Centre and Library Infrastructure Fund, with a further commitment of $5.3M next year.

On water issues, while the drainage budget doubled from $1.9M to $3.8M, the AMM was disappointed that there was to be no increase in dedicated funding for the development of Integrated Water Management Plans (IWMPs).

Media Relations

The AMM continually strives to enhance our relationship with local media. Last year, the AMM was mentioned in Manitoba media 336 times—a drop from the 400+ mentions in 2004/2005, but significant in the number of issues discussed. The AMM was mentioned in the context of 85 different media issues, up from 50 issues the previous year.

Some of the media interviews granted were a result of the 25 news releases and media advisories distributed throughout the year, while others were a product of increased awareness of the AMM and our lobbying efforts.

The AMM enjoyed extensive media coverage of its primary annual event, the AMM Annual Convention, and as a key player in the New Deal negotiations, media stories on that topic included the AMM’s perspective 81 times.
The Municipalities Trading Company of Manitoba Ltd. (MTCML) allows AMM members to purchase products and services at lower prices through the power of bulk buying. This past year was another great success. Sales increased and the stable pool of official suppliers continued to change and grow.

The MTCML provides a major source of revenue for the AMM and allows the AMM membership dues to remain one of the lowest in Canada. This year, the MTCML was able to rebate another $500,000 to our members based on their MTCML sales, bringing the cumulative rebate over the past five years to $1,750,000.

MTCML Official Suppliers

Official Suppliers are very important to the success of the MTCML. These suppliers offer hundreds of products and services that municipalities use. The Trading Company has individual contracts with each of these suppliers that ensure the best possible pricing for the purchasing members. In return, suppliers have direct contact with Manitoba’s municipal market and can be a part of regular marketing opportunities through the AMM (mailings, Convention, trade shows, etc.).

Each of our suppliers have shown long term commitment to the MTCML, creating a stable purchasing environment for the members of the AMM.

Corporate Members

Fourteen companies make up the Corporate Members list of the AMM. These members assist the buying group in providing many services and hosting various events throughout the year.

The AMM met with Minister Nancy Allan on February 15. Highlights included:

- The Province should ensure that additional fire inspections are not downloaded to municipal fire departments.
- Mutual aid districts require additional resources to provide appropriate training to all personnel.
- The AMM also raised the issue of compensation for municipal fire departments.
- Increased infrastructure investment is one of the greatest needs in Manitoba.
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The AMM met with Minister Ron Lemieux on April 25. Highlights included:

- Increased infrastructure investment is one of the greatest needs in Manitoba and the Province must commit to a long-term plan with sustained funding to address the increasing transportation infrastructure deficit.
- The discontinuation of the Bridge Cooperative Program and the Manitoba Airport Capital Assistance Program had a profound impact on many small communities. The Province should reinstate both of these crucial programs.
- The Province should establish a coordinated approach for municipalities and departments to control weed growth along Provincial roads and in ditches to minimize the spread of noxious weeds.

- The AMM also raised the issue of compensation for municipal fire departments and the inclusion of traffic control in the compensation rates.


- The AMM met with Minister Ron Lemieux on April 25. Highlights included:

- Increased infrastructure investment is one of the greatest needs in Manitoba and the Province must commit to a long-term plan with sustained funding to address the increasing transportation infrastructure deficit.
- The discontinuation of the Bridge Cooperative Program and the Manitoba Airport Capital Assistance Program had a profound impact on many small communities. The Province should reinstate both of these crucial programs.
- The Province should establish a coordinated approach for municipalities and departments to control weed growth along Provincial roads and in ditches to minimize the spread of noxious weeds.

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Policy & Lobbying

Health
The AMM met with Minister Tim Sale on January 31. Highlights included:

- The effective delivery of health care services is paramount to community sustainability, but Regional Health Authorities (RHA) are falling short since they do not respond to local community needs. The Province should review the RHA structure in order to achieve greater accountability and transparency and to allow the election of RHA boards.
- Greater resources must be allocated to ensure Manitobans have local access to physicians. The Province should address physician shortages by providing additional support for locally trained students, facilitating the recruitment of international medical graduates, and contributing to retention strategies to keep physicians in Manitoba.
- As a public health concern, the Province should take a proactive stance on West Nile virus prevention and absorb all related surveillance and mosquito control costs.
- The Province should fully fund the ambulance costs of inter-facility patient transfers across RHA boundaries.
- The Province should work with municipalities to prepare for a pandemic influenza and to take a proactive stance on West Nile virus prevention and absorb all related surveillance and mosquito control costs.

Update: The AMM is represented on a committee to review the aggregate mining fees and make recommendations on enhancing this fee structure.

Justice
The AMM met with Minister Gord Mackintosh on February 7. Highlights included:

- The Province should commit additional resources to police services throughout Manitoba to ensure that all communities have sufficient access to safety and crime prevention services.
- Efforts to reduce youth crime should include lobbying for a federal review of The Youth Criminal Justice Act to deal more effectively with offenders and repeat offenders as well as to address the regional diversity of Manitoba’s municipalities.
- The Province should restrict the re-issuance of driver’s licenses pending the payment of outstanding parking and traffic violation fines.

Industry, Economic Development & Mines
The AMM met with Minister Jim Rondeau on February 15. Highlights included:

- The Province should review the 4.4-cent per tonne aggregate mining fee in order to provide municipalities with sufficient funding to address the infrastructure challenges created by mining operations.
- Future leases for gravel pit operators should include a requirement to pay property taxes, since municipalities are inadequately compensated for the current use of municipal infrastructure by operators.
- There are significant health and environmental risks associated with orphaned and abandoned mine sites and the Province must commit greater resources to the timely remediation of these hazardous locations.

Update: The AMM met with Minister Jim Rondeau on January 31. Highlights included:

- Municipalities with sufficient funding to address the aggregate mining fee in order to provide
- The Province should review the 4.4-cent per tonne mining fee.
- The AMM met with Minister Tim Sale on January 31.
- The AMM met with Minister Jim Rondeau on February 15.

Fuel Supply Program
AMM entered into two new contracts with Imperial Oil and with two local Co-ops in August 2006 on behalf of all of our participating Members, for the supply of gasoline, diesel and lubricants. We have also entered into a contract with Fas Gas and Race Trac Gas for the supply of gasoline and diesel, at a very attractive discount from local pump prices, at their 450 locations throughout the three Prairie provinces.

Our objective of starting this program in 1997 was to combat one-sided pricing advantages enjoyed by petroleum suppliers and to assist our Members in purchasing fuel at a lower cost while still supporting the local fuel dealers. At present, there are 77 AMM Members who currently purchase over 6,000,000 litres of fuel each year and about 130 other municipalities in Saskatchewan and Alberta who purchase an additional 29,000,000 litres of fuel annually.

The Fuel Supply Program of AMM generates substantial fuel savings for member municipalities, while at the same time supporting local fuel dealers. Prairie Fuel Advisors Inc. who act as our agent and who ensure all prices are consistent with the terms of the supply contracts, administers the program. Prairie Fuel is responsible for locating discrepancies and ensures our Members do not pay more than the contract terms specify.

Member Services

T here are two major buying programs offered by the Trading Company. These programs are owned by the AMM membership, managed by the AMM and each administered by a company that has expertise in the program area.

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With the Fuel Program, we save money and, thanks to the fixed prices, we are able to plan our fuel expenditures much better.”

- Grant Thorsteinson, CAO
- RM of Bifrost

- “Tires, fuel, office furniture, industrial supplies, signage, printing and, of course, insurance. We use the MTCL a lot.”
- Gary Hanna, Administrator
- LSD of Pinawa

- “I’ve been here 28 years. The Trading Company made sense to me then, and it makes sense to me now.”
- Eric Plaatink, CAO
- RM of South Cypress
Education, Citizenship & Youth
The AMM met with Minister Peter Bjornson on February 15. Highlights included:
Property taxes are an inappropriate mechanism to raise funds for education. The Province has been moving in the right direction by eliminating the residential Education Support Levy (ESL) and providing a 60 per cent rebate for farmland. However, further movement is required since there has been no change to education taxation on commercial property and the Province still relies heavily on property taxation to fund education.

The Province has committed to further changes to education funding mechanisms and municipalities are anticipating these changes in the next Provincial Budget. A long-term plan is required to shift education funding away from property taxation.

Energy, Science & Technology
The AMM met with Minister David Chomiak on June 8. Highlights included:
The Province must engage in meaningful consultation with municipalities during the drafting of regulations and throughout the ongoing activities of Green Manitoba Eco Solutions.
Further investments in ethanol and biodiesel facilities are required across Manitoba to promote clean energy alternatives and local economic development.
Along with environmental benefits, wind energy also provides opportunities for economic benefits for Provincial and municipal governments. The Province should expand efforts to stimulate growth in Manitoba’s wind energy sector.

Extension of cellular coverage should be addressed by governments working with private industry to meet the needs of Manitobans. The Province should adopt a more prominent role in the expansion of cellular service to remote areas.

Update:
Wind energy projects will move forward as the Province releases a Request for Proposals for another 300 megawatts. New projects should begin in 2007-08.

In addition, biodiesel incentives have been enhanced as the Province will no longer collect the 11.5 cents per litre fuel tax on 100 per cent biodiesel.

Family Services & Housing
The AMM met with Minister Christine Melnick on February 7. Highlights included:
There is a need for greater accessibility to affordable housing programs for all communities. Economic development and neighbourhood revitalization programs, such as the Neighbourhoods Alive! program, should be available in more communities, while maintaining the level of funding available to Winnipeg, Brandon, and Thompson.

Update: Several rural communities received funding for affordable housing projects under the Canada-Manitoba Affordable Housing Initiative (AHI) including Steinbach, Ste. Anne, Dauphin, Woodlands, Arborg, Morden and The Pas.
The new regulations must not depend on municipal governments for financing and the Province should ensure that resources are available to meet increased responsibilities.

All affected Provincial Departments, municipalities and agencies need to work together to develop a coordinated approach to effectively control weeds at the source. The Province should provide the resources to manage this important undertaking.

**Update:** AMM held an information session on economic development at the 2006 Municipal Officials Seminar to highlight the types of initiatives that occur throughout Manitoba.

**Manitoba Conservation**

The AMM met with Minister Stan Struthers on January 25. Highlights included:

Green Manitoba Eco Solutions (GMES) must obtain sufficient Provincial funding to maintain the 80:20 funding ratio. Permanent recycling programs for household hazardous waste and electronic waste must be established.

Training opportunities must be available within Manitoba for all water and wastewater operator levels to ensure that appropriate personnel can be hired locally.

The Province should allocate resources to coordinate the efforts of various Departments, municipalities and agencies to control weeds at the source.

The Province should review the taxation of park residences and impose taxation whereby municipalities are adequately compensated for services used by permanent park residents.

**Update:** GMES has put forward regulatory changes to improve tire recycling, with blue box, electronic waste and household hazardous waste to follow. The Province has committed to maintaining the 80:20 funding ratio under GMES and consulting with municipalities as new regulations are developed.

The chief place of residency fee increased by $100 in the 2006 Budget. The Province is reviewing the fee system for provincial parks to ensure that it is responsive to the interests of all stakeholders.

**Culture, Heritage & Tourism**

The AMM met with Minister Eric Robinson on January 25. Highlights included:

The Province should promote recreation by enhancing funding for the Community Places Program, increasing funding to recreation commissions and advancing a tri-partite national recreation infrastructure program.

Public libraries require increased financial support and the Province should reduce the reliance on per capita funding mechanisms.

Further options for joining regional libraries should be considered, such as allowing the designation of parts of municipalities to regional library districts.

The Province should establish a trust fund for the ongoing maintenance of the Trans-Canada Trail in Manitoba.

**Update:** The Public Libraries Review Committee submitted its final report to Minister Robinson, recommending reviewing funding mechanisms and allowing the designation of parts of municipalities to regional library districts. As well, the Province allocated $1 million to assist the Manitoba Recreational Trails Association with the construction of the Trans Canada Trail.

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The policy papers developed for each meeting are available on the AMM website at www.amm.mb.ca.
As part of the AMM’s yearly lobbying process, the AMM meets with individual cabinet ministers to bring forward important municipal issues pertaining to each provincial department. At each meeting, the AMM discusses areas of key concern involving municipalities and that minister’s departmental portfolio. Following are some of the concerns that the AMM highlighted during this year’s ministerial meetings:

Aboriginal & Northern Affairs

The AMM met with Minister Oscar Lathlin on September 11. Highlights included:

Delays in the treaty land entitlement (TLE) process are costly and greater incentives are required to ease the negotiation process. The TLE process in Saskatchewan offers valuable insight regarding appropriate incentives and systems to support the selection and conversion of land.

Projects to address the high cost of healthy food and promote local food production in northern communities are underway as part of the Northern Healthy Foods Initiative. However, there is a need to improve affordability of milk products. The mandate of the Manitoba Milk Prices Review Commission should be expanded to include northern communities.

Courses for Level III and IV certification are only available by correspondence or by traveling out of province. Training opportunities should be available in Manitoba in order to facilitate compliance with new Provincial requirements.

With Manitoba’s commitment to expanding wind energy capacity, there is an opportunity to train local people to build new facilities and perform regular maintenance. Much of this skilled labour is imported and the Province should promote the development of a local skilled labour force.

Agriculture, Food & Rural Initiatives

The AMM met with Minister Rosann Wowchuk on February 22. Highlights included:

Flooding in 2005 highlighted the need for enhanced disaster financial assistance in Manitoba. There is a need for disaster assistance to fund permanent preventive measures, rather than exclusively focusing on temporary, ad hoc initiatives.

Economic development is an important priority that requires a coordinated Provincial strategy. The Province must ensure that funding mechanisms are responsive to a range of local priorities and initiatives.

New legislation regarding land and water resource planning must be coordinated to ensure consistency across Provincial departments. Improved clarity and the enhanced use of scientific principles will increase the effectiveness of the legislation.

Advanced Education & Training

The AMM met with Minister Diane McGifford on September 11. Highlights included:

September 1, 2006 marks the deadline for certification of water and wastewater operators. As of this date all new employees must be appropriately certified.
Bill 15: The Emergency Measures Amendment Act  
**May 24, 2006**

Last May, the AMM made a presentation to the Standing Committee on Legislative Affairs around Bill 15: The Emergency Measures Amendment Act.

Overall, the AMM was pleased to see the Provincial Government introduce Bill 15, as it will allow municipalities to issue emergency prevention orders in advance of a disaster’s onset. This means that municipalities will be able to take action ahead of time and prevent damages.

The AMM did express concern that there is no guarantee that necessary preventative work will be covered under the current Disaster Financial Assistance program. While the AMM is pleased that Bill 15 gives communities new tools to deal with disasters, without accompanying financial assistance many municipalities will still be unable to take any meaningful action.

Municipalities will benefit from Bill 15 and the ability to enact emergency preparedness orders. This will allow communities to take action to prevent damages when disasters are looming and to work to protect their communities.

**Bill 15 received Royal Assent on June 13, 2006.**

Other bills passed during this session of interest to the AMM included:
- **Bill 7: The Architects and Engineers Scope of Practice Dispute Settlement Act**  
  Received Royal Assent November 30th, 2005
- **Bill 13: The Conservation Districts Amendment Act**  
  Received Royal Assent June 13, 2006
- **Bill 22: The Elections Reform Act**  
  Received Royal Assent June 13, 2006

**Bill 30: The Fires Prevention and Emergency Response Act  
June 5, 2006**


This is an important piece of legislation for municipalities as it mandates increased responsibilities for local authorities, primarily increased inspections on public buildings. Municipalities understand the need to ensure public buildings are safe, and they also understand the benefits to standardizing codes across the province.

**Bill 30 received Royal Assent on June 13, 2006.**

Other bills passed during this session of interest to the AMM included:
- **Bill 7: The Architects and Engineers Scope of Practice Dispute Settlement Act**  
  Received Royal Assent November 30th, 2005
- **Bill 13: The Conservation Districts Amendment Act**  
  Received Royal Assent June 13, 2006
- **Bill 22: The Elections Reform Act**  
  Received Royal Assent June 13, 2006

Copies of all of the AMM’s presentations to the Legislative Standing Committees are available on the AMM website at [www.amm.mb.ca](http://www.amm.mb.ca)
Provincial Land Use Policy Review

Submission to the Department of Intergovernmental Affairs & Trade—November 7, 2005

The Province updated the Provincial Land Use Policy (PLUP) prior to The Planning Act coming into force on January 1, 2006. Policy two guides agricultural development and the amendment focused on enhancing clarity in planning processes. The AMM raised two key concerns regarding this legislation.

First, the animal unit calculation should reflect differences based on species type and confinement period since year-round confinement and pasturing operations each have distinct manure management practices. If the PLUP does not account for these differences, municipalities should be authorized to make suitable adjustments.

Secondly, the amendments make producers responsible for soil surveys for new or expanded livestock operations where such information is not available. This will increase costs for many producers due to the widespread lack of detailed mapping in Manitoba. The Province is responsible for environmental concerns and the costs of assessing soil suitability should not be shifted to individual producers.

AMM continues to raise municipal concerns through the overall review of the Provincial Land Use Policies.

Policy & Lobbying

Each year, the AMM monitors proposed legislation introduced in the Manitoba Legislature. During this year’s session, the AMM presented or submitted comments to legislative committees or ministers responsible for the following bills:


The AMM made a presentation to the Standing Committee on Legislative Affairs regarding Bill 14: The Water Rights Amendment Act.

Water protection is a central issue for municipal governments. Developing the legislative framework for the protection of Manitoba’s water has involved enacting a number of bills and regulations designed to protect this valuable resource. A key issue for the AMM has been the need to have adequate enforcement measures in place to ensure compliance with the new rules. The AMM expressed support for Bill 14 as it strengthens the enforcement process.

The AMM also noted that while municipalities, through local conservation districts, have begun developing water plans to manage their water, illegal drainage work does occur which affects even the best laid plans. The AMM suggested that while stronger enforcement measures are appreciated, additional resources should also be considered for the licensing process, as improving the process may reduce the amount of illegal work being done.

Bill 14 received Royal Assent on June 13, 2006.
External Committees

President Ron Bell
• Federation of Canadian Municipalities
• Provincial/Local Consultative Committee on Infrastructure
• Federal Gas Tax Oversight Committee
• Infrastructure Council of Manitoba
• Prairie Grain Roads Program Management Committee

Vice-President Garry Wasylowski
• Provincial/Local Consultative Committee on Infrastructure
• Planning Act Review
• Prairie Grain Roads Program Management Committee
• Lake Winnipeg Stewardship Board
• KAP Water Management Working Group

Vice-President Lorne Boguski
• Provincial/Local Consultative Committee on Infrastructure
• Large Urban Policing Committee
• Hudson Bay Route Association

Councillor Doug Dobrowolski
• Office of the Fire Commissioner Advisory Committee
• Manitoba Emergency Services College Advisory Committee
• By-law Enforcement Working Group
• Rivers West Board
• Public Fire Safety & Prevention Advisory Committee
• Manitoba Disaster Appeals Board
• Drainage Guidelines Committee
• Livestock Facilitated Community Consultation Program

Councillor Rick Martel
• “Tools for Change” Award Committee
• Certification of Water & Wastewater Plant Operators Review Committee
• Manitoba Product Stewardship Board

Councillor Bert Lagimodiere
• MTS Buried Cable Committee
• Manitoba Airport Operators Committee
• Inter Utility Committee
• RCMP Human Resources Advisory Committee

Mayor Stan Ward
• “Tools for Change” Award Committee
• Building Officials Training Certificate Program
• Building Standards Board
• Manitoba Public Insurance Vehicle Fire Advisory Committee
• Manitoba Product Stewardship Board

Reeve Robert Misko
• Planning Excellence Awards Judging Panel

Reeve Roger Wilson
• Conservation District Commission
• Conservation Agreements Board
• Manitoba Habitat Heritage Board

Councillor Art Rempel
• Community Investment Support Program
• “Tools for Change” Working Group
• Review of the Library Act

Mayor Shirley Kalynuik
• Sport Manitoba Committee
• MTS Buried Cable Committee

Reeve Alice Bourgoun
• Manitoba Technical Erosion Committee

Reeve William Danylchuk
• Manitoba Public Insurance Vehicle Fire Advisory Committee
• MPIC Road Safety Coordination Committee

Mayor Randy Sigurdson
• Physician Resource Coordination Office Policy Committee

Financial Statement

ASSOCIATION OF MANITOBA MUNICIPALITIES
COMBINED STATEMENT OF CASH FLOWS
YEAR ENDED AUGUST 31, 2006

<table>
<thead>
<tr>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>OPERATIONS</td>
<td></td>
</tr>
<tr>
<td>Net income, Trading Account $ 101,094 $ 88,744</td>
<td></td>
</tr>
<tr>
<td>Net income (loss), General Account 20,719 (85,522)</td>
<td></td>
</tr>
<tr>
<td>Add: non-cash charges 38,072 43,843</td>
<td></td>
</tr>
<tr>
<td>Depreciation 140,578 60,000</td>
<td></td>
</tr>
<tr>
<td>Less: Gain on disposal of property and equipment 300,463 100,546</td>
<td></td>
</tr>
<tr>
<td>Change in non-cash working capital balances 9,211 (131,399)</td>
<td></td>
</tr>
<tr>
<td>Cash flows from operations 309,674 (30,853)</td>
<td></td>
</tr>
</tbody>
</table>

INVESTMENTS
- Purchase of property and equipment (13,057) (64,038)
- Proceeds on disposal of property and equipment (13,057) (50,538)

INCREASE (DECREASE) IN CASH 296,617 (81,391)

CASH, beginning of year 1,502,241 1,583,632

CASH, end of year $1,798,858 $1,502,241

REPRESENTED BY:
- General Account $68,632 $(15,146)
- Trading Account 1,739,226 1,517,387
- Total $1,798,858 $1,502,241

SUPPLEMENTAL DISCLOSURE:
- Interest received $657,414 $457,629
1. NATURE OF ORGANIZATION

The Association was established to provide lobbying activities, professional development seminars and to aid in the development of policies that are of importance to its member municipalities in the Province of Manitoba. As well, the Association operates, through the Municipalities Trading Company of Manitoba Ltd. (MTCM), a program which offers member municipalities group discounts on various products and services. The Association is exempt from income tax on its earnings under Section 149 of the Income Tax Act.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles. Because a precise determination of many assets and liabilities is dependent upon future events, the preparation of financial statements for a period necessarily involves the use of estimates which have been made using careful judgement. The financial statements have, in management’s opinion, been properly prepared within the reasonable limits of materiality and within the framework of the significant accounting policies summarized below:

(a) Fund Accounting

The Association accounts for its operations in two funds as follows:

General Account

This fund includes transactions relating to the day-to-day operations of the Association.

Trading Account

This fund includes transactions relating to the day-to-day operations of the wholly-owned subsidiary, the Municipalities Trading Company of Manitoba Ltd.

(b) Inventory

Inventory is valued at the lower of specific cost and net realizable value.
2. Significant Accounting Policies, continued

(c) Property and Equipment

Property and equipment are stated at cost less applicable government grants. Depreciation is recorded on the straight-line basis using the following annual rates:

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Annual Rate</th>
<th>2006 Net Book</th>
<th>2005 Net Book</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building</td>
<td>2.5%</td>
<td>$90,000</td>
<td>$90,000</td>
</tr>
<tr>
<td>Office equipment</td>
<td>10%</td>
<td>$372,557</td>
<td>$289,357</td>
</tr>
<tr>
<td>Sign</td>
<td>10%</td>
<td>$118,312</td>
<td>$101,191</td>
</tr>
<tr>
<td>Computer hardware</td>
<td>30%</td>
<td>$235,077</td>
<td>$223,072</td>
</tr>
<tr>
<td>Computer software</td>
<td>100%</td>
<td>$39,149</td>
<td>$39,149</td>
</tr>
<tr>
<td>Vehicle</td>
<td>25%</td>
<td>$35,411</td>
<td>$17,706</td>
</tr>
<tr>
<td>Photocopier</td>
<td>20%</td>
<td>$17,905</td>
<td>$17,905</td>
</tr>
</tbody>
</table>

Total: $917,539    $489,542    $427,997    $453,012
Executive Director’s Message

Ron Bell, AMM President

I am pleased to provide the Executive Director’s message for the eighth annual report of the Association of Manitoba Municipalities (AMM).

On the financial side, the AMM and Municipalities Trading Company of Manitoba Limited (MTCML) continue to be strong, as shown in the financial statements in this report. MTCML sales increased this past year, and as a result the AMM was able to offer a rebate back to the membership for the fifth consecutive year. This year’s rebate was $500,000, bringing the total rebates back to the membership to $1.75 million over the past five years. We sincerely thank all municipalities for their continued use of our trading company. It is clear our members understand the value they receive from the trading company, as illustrated in some of the members’ comments on p. 27 of this report. We would also like to express our appreciation and thanks to our official suppliers. They offer our membership excellent products and services at discounted prices that are second to none.

In terms of our events, this past year the AMM was able to offer two first-rate and affordable professional development courses for elected officials. Our other events, including the Annual Convention and Municipal Officials Seminar & Trade Show, were also well attended and are further highlighted on pages 22 and 23.

Joe Masi, Executive Director
ties and resources of all orders of government need to work toward the implementation of a sustainable plan to address the challenges facing Canadian communities. By the same token, we have been advocating for a fiscal imbalance exists in Canada between all three orders of government, and all three orders of government agree that the current financial structure is not sustainable. The current mismatch of revenues and responsibilities is not productive and the time has come for a change. More is needed than a simple one time transfer of surplus revenues, and all orders of government need to work toward the implementation of a sustainable plan to address the challenges facing Canadian communities. By the same token, we have been advocating for a serious examination of the roles, responsibilities and resources of all orders of government in Canada, greater revenue sources are needed. While appreciated, one-time grants and transfers are not enough to make a meaningful impact on the serious infrastructure issues facing our communities and do not allow community leaders to make long-term plans. Only through this examination will we be able to meet the needs and expectations of all Manitobans. These developments with respect to infrastructure are the result of strong lobbying by the AMM and other organizations, and by you—municipal governments who face this deficit every day. Our lobbying efforts have had an additional key result – an increase in public awareness around the infrastructure deficit. In fact, recent media reports and polls strongly suggest that infrastructure renewal is now a top priority for the public. Hopefully, with public opinion driving the issue to the forefront of decision-making at both the Provincial and Federal levels, we will see increased financial resources make their way into municipal budgets. An election year always means a changing of the guard at the AMM, and we have seen some board members depart to take on other challenges. I’d like to thank Garry Wasylowski, Rural Vice-President, and Lorne Boguski, Urban Vice-President, for their years of dedication to municipal government and the AMM. Garry, Garry and I worked side-by-side for several years, and their knowledge of municipal issues will be greatly missed at our board table. I also bid farewell to Stan Ward, Karen Caldwell, Rick Martel and Jae Eadie. These board members logged many hours on behalf of the AMM and I wish them all the best in their future endeavors. Thanks also to the rest of the board for their continued dedication and contribution to the AMM. You are all true professionals whose work on behalf of our members is important and appreciated.

President’s Message

On behalf of the Board of Directors of the Association of Manitoba Municipalities, I am pleased to present the 2005/2006 Annual Report. The past year, the eighth in AMM history, was exciting, productive and even groundbreaking in some cases. One of the most significant events of the year for the AMM and our members took place on November 18, 2005. That is the day that the Province of Manitoba and the Government of Canada signed the Canada-Manitoba Gas Tax Agreement, representing $167.3 million in gas tax revenues to be invested in cities and communities across Manitoba over five years. All municipalities have now signed funding agreements and received their first payments.

While the share of federal gas tax revenues municipalities now receive is appreciated and needed, we recognize that municipalities are facing a much larger obstacle in the form of an ever increasing infrastructure deficit. Municipalities’ main source of revenue is property taxes, yet municipal responsibilities span so much more than basic property services today that it is difficult to keep pace with the added demands. The result of this inequity is that municipalities cannot afford to maintain their rapidly deteriorating infrastructure. The federal government has acknowledged that a fiscal imbalance exists in Canada between all three orders of government, and all three orders of government agree that the current financial arrangement is not sustainable. The current mismatch of revenues and responsibilities is not productive and the time has come for a change. More is needed than a simple one time transfer of surplus revenues, and all orders of government need to work toward the implementation of a sustainable plan to address the challenges facing Canadian communities.

By the same token, we have been advocating for a serious examination of the roles, responsibilities and resources of all orders of government here in Manitoba. There is little doubt that our communities need help, and with only eight cents of every dollar going to municipal governments in Canada, greater revenue sources are needed. While appreciated, one-time grants and transfers are not enough to make a meaningful impact on the serious infrastructure issues facing our communities and do not allow community leaders to make long-term plans. Only through this examination will we be able to meet the needs and expectations of all Manitobans.

Financial Statement

ASSOCIATION OF MANITOBA MUNICIPALITIES NOTES TO FINANCIAL STATEMENTS AUGUST 31, 2006

6. LEGAL FUND

During 1999, a Legal Fund was established to fund various matters that require the services of a lawyer, including preparation of by-laws, research and responding to any proposed legislative changes or lobbying on issues important to municipalities in Manitoba. The Legal Fund will be funded, to a maximum of $50,000, by retaining the excess premiums under the Municipal Insurance Programs that were previously rebated to municipalities each year.

7. EMPLOYEE BENEFITS RESERVE

This reserve was originally established to fund a human resource position and was augmented by the transfer of the general reserve in MAUM at December 31, 1998. Since that time, it has been used to fund superannuation, and the reserve is not to exceed $100,000.

8. BUILDING RESERVE

This reserve has been established to fund major repairs, renovations, and expansion of the building.

9. COMMUNICATIONS RESERVE

This reserve has been established to fund future media campaigns aimed at increasing awareness of topics deemed important to the Association of Manitoba Municipalities.

10. PUBLIC SECTOR ACCOUNTING RESERVE, note 10

This reserve has been established to fund the cost of consulting fees required to determine the needs, costs and procedures for municipalities to be compliant with the Public Sector Accounting Board’s required reporting standards.

11. AMM 10TH ANNIVERSARY RESERVE, note 11

This reserve has been established to fund the festivities surrounding the Association of Manitoba Municipalities’ 10th Anniversary celebration in 2008. The Board will determine the specific expenditures in 2008.

12. FINANCIAL INSTRUMENTS

The Association’s financial instruments consist of cash and short-term deposits, accounts receivable, self-insurance loss pool and accounts payable and accrued liabilities. Unless otherwise noted, it is management’s opinion that the Association is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.
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### Financial Statement

**ASSOCIATION OF MANITOBA MUNICIPALITIES**

**GENERAL ACCOUNT**

**SCHEDULE OF EXPENSES**

**YEAR ENDED AUGUST 31, 2006**

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FUNCTIONS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Municipal seminar</td>
<td>$35,330</td>
<td>$33,157</td>
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<tr>
<td>Trade show</td>
<td>22,587</td>
<td>21,128</td>
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<tr>
<td>Resolutions committee</td>
<td>2,603</td>
<td>2,589</td>
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<tr>
<td>Education</td>
<td>26,417</td>
<td>31,401</td>
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<tr>
<td>Convention</td>
<td>202,424</td>
<td>256,633</td>
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<tr>
<td><strong>Total Functions</strong></td>
<td><strong>$289,361</strong></td>
<td><strong>$344,908</strong></td>
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<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EXECUTIVE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Board - stipend</td>
<td>$44,004</td>
<td>$44,838</td>
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<tr>
<td>Board - sundry</td>
<td>2,020</td>
<td>2,267</td>
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<tr>
<td>Meeting expenses</td>
<td>308,842</td>
<td>335,030</td>
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<tr>
<td><strong>Total Executive</strong></td>
<td><strong>$354,866</strong></td>
<td><strong>$382,135</strong></td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OTHER</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Association fees</td>
<td>$2,972</td>
<td>$2,949</td>
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<tr>
<td>Audit fees</td>
<td>9,490</td>
<td>10,713</td>
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<tr>
<td>Bank charges</td>
<td>25</td>
<td>108</td>
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<tr>
<td>Building repairs and maintenance</td>
<td>36,271</td>
<td>17,257</td>
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<tr>
<td>Building Reserve</td>
<td>50,000</td>
<td>50,000</td>
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<tr>
<td>Communications Reserve</td>
<td>20,000</td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>38,072</td>
<td>43,843</td>
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<tr>
<td>Donations and gifts</td>
<td>4,723</td>
<td>4,989</td>
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<tr>
<td>Insurance</td>
<td>4,214</td>
<td>3,998</td>
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<tr>
<td>Legal</td>
<td>12,981</td>
<td>15,723</td>
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<tr>
<td>Office</td>
<td>57,555</td>
<td>59,685</td>
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<tr>
<td>Postage</td>
<td>21,945</td>
<td>23,326</td>
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<tr>
<td>Printing and stationery</td>
<td>8,332</td>
<td>8,966</td>
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<tr>
<td>Promotional materials</td>
<td>2,315</td>
<td>15,048</td>
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<tr>
<td>Property taxes</td>
<td>27,722</td>
<td>26,180</td>
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<tr>
<td>Telephone</td>
<td>20,079</td>
<td>20,487</td>
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<tr>
<td>Vehicle expenses</td>
<td>6,001</td>
<td>6,461</td>
</tr>
<tr>
<td><strong>Total Other</strong></td>
<td><strong>$322,697</strong></td>
<td><strong>$309,733</strong></td>
</tr>
</tbody>
</table>

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AMM Executive Director Joe Masi and AMM President Ron Bell
(Photo courtesy of Portage la Prairie Daily Graphic)
AMM Members

Urban Centres
Atcona, Town
Arborg, Town
Beauval, Town
Berri, Village
Binscarth, Village
Birtle, Town
Boissevain, Town
Bowman, Village
Brandon, City
Carberry, Town
Carman, Town
Cartwright, Village
Churchill, Town
Crystal City, Village
Dauphin, City
def Raine, Village
Dunnottar, Village
Eikorn, Village
Emerson, Town
Erickson, Town
Ethelbert, Village
Flin Flon, City
Gilbert Plains, Town
Gillam, Town
Gladstone, Town
Glenboro, Village
Grand Rapids, Town
Grandview, Town
Gretna, Town
Hamilo, Town
Harshell, Town
Killarney, Town
Lac du Bonnet, Town
Minitonas, Town
Minto, Village
Montcalm, Village
Morris, Town
Morden, Town
Morneau, Town
Mystère Lake, LGD
Neepawa, Town
Niverville, Town
Notre-Dame-de-Lourdes, Village
Oak Lake, Town
Pilot Mound, Town
Pinawa, LGD
Plum Coulee, Town
Portage la Prairie, City
Powerview, Village
Rapid City, Town
Riverton, Village
Roblin, Town
Rossburn, Town
Russell, Town
Selkirk, City
Shoal Lake, Town
Snow Lake, Town
Somerset, Village
Souris, Town
St. Claude, Village
St. Lazare, Village
St. Pierre-Jolys, Village
Ste. Anne, Town
Ste. Rose du Lac, Town
Steinbach, City
Stonewall, Town
Swan River, Town
Teulon, Town
The Pas, Town
Thompson, City
Treherne, Town
Virden, Town
Waskada, Village
Wawanesa, Village
Winkler, City
Winnipeg Beach, Town
Winnipeg, City
Winnipegosis, Village

Rural Municipalities
Albert
Alexander
Alona
Archie
Argyle
Armstrong
Arthur
Bifrost
Birtle
Blanchard
Brenda
Brokenhead
Cameron
Carlier
Clanwilliam
Coldwell
Cotswalls
Daly
Dauphin
De Salaberry
Dufferin
East St. Paul
Edward
Ellice
Elton
Erindale
Fisher
Franklin
Gilbert Plains
Gilmour
Glenella
Glenwood
Grahamdale
Grandview
Grey
Hamota
Hancover
Harrison
Headingly
Hillsburg
Kolsey
La Broquerie
Lac du Bonnet
Lac du Bonnet
Langford
Lansdowne
Lawrence
Lorne
Louise
Macdonald
McCready
Minola
Mintonas
Minto
Montcalm
Morgan
Morin
Mossey
Mountain
North Cypress
North Norfolk
Oakland
Ochre River
Odanah
Park
Pembina
Piney
Pipestone
Portage la Prairie
Reynolds
Rhinelander
Ritchot
Rivière-des-Prairies
Roblin
Rockwood
Roland
Rosedale
Rossburn
Rossiter
Russell
Saskatchewan
Shell River
Shelburne-Boulton
Shoal Lake
Sitton
Sikigun
Silver Creek
South Cypress
South Norfolk
Springfield
St. Andrews
St. Clements
St. François Xavier
St. Laurent
Stanley
Ste. Anne
Ste. Rose
Strathclair
Strathcona
Stuartburn
Swan River
Tacite
Thompson
Turtle Mountain
Victoria
Victoria Beach
Wallace
West St. Paul
Westbourne
Whitehead
Whitesmooth
Whitewater
Winchester
Woodlands
Woodworth

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Financial Statement

ASSOCIATION OF MANITOBA MUNICIPALITIES
GENERAL ACCOUNT
SCHEDULE OF EXPENSES
YEAR ENDED AUGUST 31, 2006

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>STAFFING</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management expenses</td>
<td>$ 23,690</td>
<td>$ 20,475</td>
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<tr>
<td>Staff expenses</td>
<td>$ 18,075</td>
<td>$ 16,323</td>
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<tr>
<td>Salaries</td>
<td>$ 474,544</td>
<td>$ 467,724</td>
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<tr>
<td>Employee benefits</td>
<td>$ 65,622</td>
<td>$ 63,064</td>
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<tr>
<td>Workers compensation</td>
<td>$ 598</td>
<td>$ 498</td>
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<tr>
<td>Employee benefits reserve</td>
<td>$ 8,078</td>
<td>$ 10,000</td>
</tr>
<tr>
<td>Staff training and recruitment</td>
<td>$ 7,541</td>
<td>$ 3,961</td>
</tr>
</tbody>
</table>

$ 598,148  $ 581,985

Mission Statement
The Association of Manitoba Municipalities identifies and addresses the needs and concerns of its members in order to achieve strong and effective municipal government.